ADVISORY COMMITTEE MANAGEMENT OFFICE



Procedures Manual for Preparing and Processing Advisory Committee Correspondence and Packages

(Revised September 2023)

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ADVISORY COMMITTEE MANAGEMENT OFFICE Procedures for Preparing Advisory Committee Correspondence and Packages

1. GENERAL

This document describes the Advisory Committee Management Office's (ACMO) streamlined procedures and standards for correspondence for the Department of Veterans Affairs (VA) Federal Advisory Committees (FACs) requiring the signature of the Secretary (SECVA), Deputy Secretary (DEPSECVA), or other officials in the SECVA Office. ACMO serves as the coordinating office for the Department's FACs and is responsible for ensuring continuity in management practices and compliance with the provisions of the Federal Advisory Committee Act, 5 U.S.C. Ch. 10, (FACA) with respect to Advisory Committee establishment, operations, ethics and duration. Also, ACMO is VA's principal point of contact on advisory committee matters with the General Services Administration (GSA) and the Library of Congress.

2. CONTROLLED CORRESPONDENCE

- a. To ensure timely responses and follow-ups, all VA FAC correspondence requiring SECVA-level review and approval is electronically controlled and tracked in the VA Correspondence Tracking System (currently known as VIEWS).
- b. ACMO tracks correspondence requiring review, approval or reply from the SECVA and DEPSECVA to the House and Senate Committees on Veterans' Affairs, Library of Congress, and other Committees and agencies with high-level interest in Advisory Committees.
- c. Correspondence includes Committee charters (establishment, renewal, reestablishment, amendment or termination), Committee membership (nominations, appointments, reappointments and terminations), Federal Register notices (meetings or membership solicitations), Committee minutes, reports and recommendations.
- d. Under Secretaries, Assistant Secretaries, and Other Key Officials will designate a program office and individual within their respective organization, who will serve as a Designated Federal Officer (DFO), Alternate DFO, or Committee Manager, responsible for managing a FAC that aligns with the program responsibilities and other ACMO correspondence assigned to their organization.
- e. The VA FAC staff support and program officials will use the VA Correspondence Tracking System to initiate, monitor and close Advisory Committee correspondence received or generated in their offices to ensure that it is processed in accordance with the quality and timeliness standards specified in this guidance.

- f. General Formatting of Documents. The following format applies to **ALL** FACA-related documents (**Note: All formatting of documents are in alignment with the EXECSEC Style Guide Release 3.5. See attachment)**:
 - Abbreviations and acronyms spell out all abbreviations and acronyms the first time they are used in your documents; if abbreviation is not used later in the document, do not introduce or create an acronym.
 - Addresses Always spell out Drive, Road, Avenue, Boulevard and Street and capitalize when part of a formal street name. Abbreviations are acceptable in charts, tables and graphs.
 - Capitalization are not used on the following words *unless* used at the beginning of a sentence: internet, intranet, web or website.
 - Commas VA no longer uses the oxford comma; when using commas to separate elements of a series, do not put a comma before the conjunction.
 - **Email** The word email is written as one word, no hyphen (e-mail is incorrect).
 - **Email references** Do not say "by email at". List the email address (for example, at Jane.Doe@va.gov).
 - **Fiscal year** should be written as fiscal year (each word begins with a lowercase letter even when followed by full year) (for example, fiscal year 2020). Note FY is still the acronym for fiscal year.
 - Font size ALL VA DOCUMENTS should be written in 12 point, font Arial and 0-point kearning (the spacing between characters in a proportional font); except for the Federal Register notices. The Federal Register notices are 12 point, font Times Roman.
 - Headings and subheadings should have consistent formatting. Each page of multiple page documents (reports, testimony, questions for the record, information and fact sheets) should have a heading.
 - **Hyperlinks** Hyperlinked email addresses and websites are *acceptable* (for example, at <u>Jane.Doe@va.gov</u> or <u>www.va.gov/advisory</u>.
 - **Letters** Include only one space between the state abbreviation and zip code, and instead of saying "cosigners," we say, "other signatories" (to prevent using co-signed and cosigners in the same letter, which is not always used consistently).
 - **Margins** VA documents margins are 1 inch on th left, right, top and bottom of each page (all around).
 - **Multiple page documents** Multiple page documents such as reports, questions for the record, testimony, information or fact sheet enclosures (not letters) are numbered as Page 1 of 5; Page 2 of 10; and so on.
 - Outline levels should be consistent throughout the document.
 - **Paragraphs** indented (5 spaces or 1 tab); single spaced; single space between each.
 - Percent The percent symbol (%) will be used instead of spelling out the word "percent."
 - **Phone numbers** phone numbers should will be written as 202-461-0000 (*no parentheses should be used in phone numbers*).

- Salutation Dear Representative Smith (*not Congressman Smith*)
- **Spacing after Punctuation** Use one space after sentences and major punctuation (e.g., periods, colons, and so on).
- Suffixes Name suffixes such as Jr. or Sr. and III are *not preceded* by a comma.
- **Usage** Before the first usage of any acronym or initialism spell it out, followed by the acronym or initialism in parentheses in all documents. All subsequent text references should just refer to the acronym/abbreviation.
 - Do not use an acryonym/initialism if it is not used again in the document.
 - If an acronym is spelled out in a document title, or on the title page of a report, it does not have to be reintroduced again in the document.
 - o **Do not introduce acronyms** in the table of contents of a report.

g.	Addressing	Congressional	Correspond	lence. Use	Correct Ad	ddresses a	and
Saluta	ations:						

•	The Honorable	
	U.S. House of Representatives	
	Washington, DC 20515	
	 Dear Representative 	
	 Dear Mr. Chairman 	_:
	 Dear Madam Chair 	_:
•	The Honorable	
	United States Senate	
	Washington, DC 20510	
	Dear Senator:	
	o Dear Mr. Chairman	:
	 Dear Madam Chair 	

3. ADVISORY COMMITTEE PACKAGES

ACMO receives, reviews, concurs and tracks all FAC packages completed by the program offices for SECVA or DEPSECVA through the VA Correspondence Tracking System. For each committee package, the original and final documents are routed to ACMO for final review and ensure accuracy of package assembly.

- a. Prior to electronically assigning the package to ACMO (00AC), the program offices must ensure all changes, edits or corrections have been made and all required offices have concurred such as Veterans Health Administration (VHA) (10), Veterans Benefits Administration (VBA) (20) or National Cemetery Administration (NCA) (40), etc.
- b. For each Committee package, the original and final documents are routed to ACMO for final review and ensure accuracy of the package nomenclature (or naming convention as prescribed by EXECSEC). ACMO will review the package ACMO Procedures Manual - Page 6 of 81

to determine whether all *required* concurrences are received, edits are completed and all essential Committee documents are uploaded to the VA Correspondence Tracking System.

- c. After ACMOs review, if all requirements have been met, ACMO will make an electronic assignment to the Office of General Counsel (OGC) (02), the Office of Congressional and Legislative Affairs (OCLA) (009), the Office of Public and Intergovernmental Affairs (OPIA) (002) and the Secretary's designated Senior Advisors for review and to obtain their formal concurrence, as appropriate.
- d. Once they concur, ACMO will concur on the respective Committee package and make an electronic assignment in the VA Correspondence Tracking System to the Office of the Executive Secretariat (001B) (EXECSEC). ACMO will email the final electronic copy package to EXECSEC (at ExecSecIntake@va.gov) for final review and signature. EXECSEC is responsible for the getting the final package to SECVA for his approval and signature.

4. CONCURRENCES

A concurrence is an office's acceptance of a product, as written. It is **not** a review or editing process. A Concurrence and Summary Sheet, (VA Form 4265) is used and required by the administration or program office to obtain concurrences on correspondence prepared for the signature of SECVA or DEPSECVA.

CORRESPONDENCE CONTROL AND TRACKING

Committee Charter (Establish, Renew, Reestablish or Terminate) Process and Sample Documents

All proposed charters for the establishment, renewal or amendment should be submitted in draft form through the VA Correspondence Tracking System for consultation and review by ACMO prior to submitting a final charter package for formal concurrence or approval. Charter content requirements will vary for discretionary, statutory and Presidential Committees. For more information about these Committee types, please review the section on Charter Committee Package in the ACMO Guide (revised September 2023). The charter renewal process must start *at least 90-120 days* in advance of the charter's termination date to give ample time for program and staff offices to review and concur.

Note: For discretionary FAC, if the charter is not renewed *timely* by its 2-year date, GSA requires the charter to be reestablished, *potentially* causing a longer wait time for the Committee to resume activities and meetings. If reestablishment does occur, the supporting documents and letters should include the "reestablished" language. See Federal Register Notices below for making public announcement of the establishment of a discretionary Committee. Also, during the chartering process, FACs are required to provide a description of their plan to attain a fairly balanced membership; and update its plan, as applicable.

Note: To submit a charter package, see the Concurrences section (page 9) of this document. Samples are shown in Appendix D – Sample Charter Documents

The action office (administration or program office) finalizes the charter package after all changes, edits or corrections have been made and concurrences received from the program office and/or other offices which are required to provide comment or concurrence. ACMO tracks the concurrence process in the VA Correspondence Tracking System and does not take any final action on the final package until the appropriate offices' authorized signers concur or non-concur.

The action office makes an electronic assignment to ACMO in the VA Correspondence Tracking System. Upon receipt of the electronic assignment package, ACMO conducts its initial review of the content, ensures all concurrences are received, and determines if all required documents are included in the package. ACMO edits or provides feedback to the program office, if necessary. If no changes are required, ACMO initiates a consultation with GSA to ensure the charter meets all legal and regulatory requirements. Subsequently, ACMO makes an electronic assignment to OCLA, OGC, OPIA and SECVA Senior Advisor for review and formal concurrence.

After OCLA, OGC, OPIA and SECVA Senior Advisor provides their formal concurrences, ACMO uploads their formal concurrence and makes an assignment to EXECSEC.

When submitting the electronic package, all documents should be tabbed and labeled using EXECSEC's *new nomenclature "naming convention* as shown in the chart below (in ascending priority order – top page to bottom page):

A. Charter Establishment, Renewal or Amendment Chart:

Item Name	Nomenclature
VA Form 0907 – Strategic Communication Review/Summary and Approval Sheet	0907 XXXXXXX SECVA (Enter Committee Name) Charter Renewal Jul 20XX
VA Form 4265 – Concurrence and Summary Sheet – Concurrence(s) (i.e., 10, 20, 40, 002, SECVA Senior Advisor, 00AC)	4265 XXXXXXX SECVA (Enter Committee Name) Charter Renewal Jul 20XX
Filing Letters to House and Senate of Veterans' Affairs Committees (include Secretary's signature block) but these are not required to be on letterhead	TAB 1A XXXXXXX SECVA MOCs (Enter Committee Name) Charter Renewal Jul 20XX
Filing ACMO Letter to Library of Congress (include CMO's signature block) to be provided to ACMO on VA letterhead	TAB 1B XXXXXXX ACMO LOC (Enter Committee Name) Charter Renewal Jul 20XX
Draft / Proposed Committee Charter	TAB 1C XXXXXXX Encl (TABs 1A 1B) (Enter Committee Name) Charter Renewal Jul 20XX
Signed Memorandum to SECVA (from the program office head principal)	TAB 2 XXXXXXX Incoming (add USH, USB, USMA or Executive Director) (Enter Committee Name) Charter Renewal Jul 20XX
If statutory, a copy of the Committee's statute	TAB 3A XXXXXXX Authority 38 USC XXX
A copy of the current Charter (set to expire)	TAB 3B XXXXXXX Previous (Enter Committee Name) Charter (VIEWS XXXXXXX)
Current or revised copy of the Membership Balance Plan	TAB 3C XXXXXXX Membership Balance Plan (Enter Committee Name) Jul 20XX
A copy of the Committee's most recent Annual Operating Plan	TAB 3D XXXXXXX Background (Enter Committee Name) Operations Plan 20XX
A copy of the Committee's most recent Annual Assessment of Activities	TAB 3E XXXXXXX Background (Enter Committee Name) Assessment 20XX

ACMO's concurrence	TAB 4A XXXXXXX Concurrence ACMO
NCA's concurrence, if applicable	TAB 4B XXXXXXX Concurrence NCA
OCLA's concurrence	TAB 4C XXXXXXX Concurrence OCLA
OGC's concurrence	TAB 4D XXXXXXX Concurrence OGC
OPIA's concurrence	TAB 4E XXXXXXX Concurrence OPIA
OSVA's concurrence	TAB 4F XXXXXXX Concurrence OSVA (Senior Advisor)
VBA's concurrence, if applicable	TAB 4G XXXXXXX Concurrence VBA
VHA's concurrence, if applicable	TAB 4H XXXXXXX Concurrence VHA

Reminder: Please use the most currently dated VA Form 0907 or VA Form 4265. To ensure you do, please visit the VA Forms at https://vaww.va.gov/vaforms/.

Charter Establishment (Annual Operations Plan)

DEPARTMENT OF VETERANS AFFAIRS

VETERANS' FAMILY, CAREGIVER AND SURVIVOR ADVISORY COMMITTEE ANNUAL OPERATIONS PLAN

JANUARY - DECEMBER 20XX

The Department of Veterans Affairs (VA) Veterans' Family, Caregiver and Survivor Advisory Committee (Committee) was established under the authority of the Department of Veterans Affairs. The Committee provides advice to the Secretary of Veterans Affairs (SECVA), through the Caregiver Support Program, Veterans Health Administration (VHA). The advice will be related to the administration of benefits by VA for services to Veterans' families, caregivers and survivors. In carrying out its primary responsibility of providing advise to SECVA, the Committee will submit a report to SECVA not later than July 1 of each even-numbered year, which includes: (1) an assessment of the needs, supports and service for Veterans' families, caregivers and survivors across all generations and service eras; (2) a review of the programs and activities of the Department designed to meet such needs; (3) find and provide opportunities to further integrate Veterans' families, caregivers and survivors into VA's systems of care, including recommendations on how VA can improve and/or expand delivery of VHA, Veterans Benefits Administration and National Cemetery Administration services and benefits; and (4) such recommendations (including recommendations for administrative and legislative action) as the Committee considers appropriate.

The Committee will be comprised of not more than 20 committee members, who will be appointed by SECVA. Members will be comprised of a cross-section of stakeholders that support Veterans' families, caregivers and survivors. The estimated annual costs associated with supporting the Committee are at \$535,000 to include costs for travel and meetings and 2.5 full-time equivalent staff

Expected 2021 Committee Activities:

- Advice on how VA can assist and represent Veterans' families, caregivers and survivors, including recommendations regarding expanding services and benefits to Veterans' families, caregivers and survivors who are not currently served by VA, and related policy, administrative, legislative and/or regulatory actions;
- Advice on incorporating lessons learned from current, and previous, successful family research and outreach efforts that measure the impact of provided care and benefits services on Veterans' families, caregivers and/or survivors;

- Advice on collaborating with family support programs within VA and engaging with other VA and non-VA Advisory Committees focused on specific demographics of Veterans and their families, caregivers and survivors;
- Advice on working with interagency, intergovernmental, private/non-profit, community and faith-based organizations to identify and address gaps in services:
- Advice on utilizing journey mapping or other means to depict the experience life cycle of families, caregivers and survivors of Veterans to create a more holistic understanding of important life cycle events and their impacts, and to ensure accountability;
- Advice on Veterans' family, caregiver and survivor experiences, and VA policies, regulations, and administrative requirements related to the transition of Servicemembers from the Department of Defense to enrollment in VA that impact Veterans' families, caregivers and survivors;
- Advice on integrating Veterans' families, caregivers and survivors into key VA initiatives such as access to care, suicide prevention and homelessness; and
- Provide such reports as the Committee deems necessary, but not less than one report per year to the Secretary, through the Chief Veterans Experience Officer, Veterans Experience Office to describe the Committee's activities, deliberations, and findings, which may include but are not limited to: 1) identification of current challenges and recommendations for remediation related to access to care and benefits services of Veterans' families, caregivers and survivors; and
 2) identification of current best practices in care and benefits delivery to Veterans' families, caregivers and survivors, and the impact of such best practices.

Elements of the Plan:

Submitted:

- The Committee will have at least one meeting in 20XX.
- The Committee may authorize subcommittees to perform specific projects or assignments as necessary and consistent with its mission.

odbinitiod.	
Johnny Doe Wells Executive Director, Medical Benefits	Date
James Rogerson Doe Chair, Veterans' Family, Caregiver and Survivor Advisory Committee	Date
Jane Kennedy Doe Designated Federal Officer	Date

(Charter Establishment - Letters to House and Senate)

The Honorable Jerry Moran Ranking Member Committee on Veterans' Affairs United States Senate Washington, DC 20510

Dear Senator Moran:

I am pleased to announce the establishment of the Department of Veterans Affairs (VA) Veterans' Family, Caregiver and Survivor Advisory Committee (Committee), which will provide advice to the Secretary of Veterans Affairs, through the Caregiver Support Program, Veterans Health Administration, related to:

- Veterans' families, caregivers and survivors across all generations, relationships, and Veteran status;
- The use of VA care and benefits services by Veterans' families, caregivers, and survivors;
- Veterans' family, caregiver and survivor experiences and VA policies, regulations, and administrative requirements related to the transition of Servicemembers from the Department of Defense to enrollment in VA that impact Veterans' families, caregivers and survivors; and
- Factors that influence access to, quality of, and accountability for services and benefits for Veterans' families, caregivers and survivors.

For your information and compliance with the Federal Advisory Committee Act, 5 U.S.C. Ch. 10, I have enclosed a copy of the charter for the Committee. The charter provides additional information on the duties and responsibilities of Committee members.

Similar letters have been sent to the leaders of the House and Senate Committees on Veterans' Affairs.

Sincerely,

[Enter Name for Current Secretary]

Enclosure

(Charter Renewal - Letters to House and Senate)

The Honorable Mike Bost Ranking Member Committee on Veterans' Affairs U.S. House of Representatives Washington, DC 20515

Dear Representative Bost:

Enclosed is a copy of the renewed Charter for the Veterans' Family, Caregiver and Survivor Advisory Committee in accordance with the Federal Advisory Committee Act, 5 U.S.C. Ch. 10.

A similar letter has been sent to other leaders of the House and Senate Committees on Veterans' Affairs.

Sincerely,

[Enter Name for Current Secretary]

Enclosure

(Charter Establishment - ACMO Letter to Library of Congress)

October 31, 20XX

Mr. Miroslav Lazarevich
Federal Advisory Committee Desk
U.S. Serials and Government Documents Section
U.S./Anglo Division Library of Congress
101 Independence Avenue S.W., Stop 4276
Washington, DC 20540-4276

Dear Mr. Lazarevich:

Enclosed are eight copies of the new Charter for the Department of Veterans Affairs, Veterans' Family, Caregiver and Survivor Advisory Committee, which is forwarded in accordance with the Federal Advisory Committee Act, 5 U.S.C. Ch. 10.

Sincerely,

Jeffrey A. Moragne Advisory Committee Management Officer

Enclosures

(Charter Renewal - ACMO Letter to Library of Congress)

October 31, 20XX

Mr. Miroslav Lazarevich
Federal Advisory Committee Desk
U.S. Serials and Government Documents Section
U.S./Anglo Division Library of Congress
101 Independence Avenue S.W., Stop 4276
Washington, DC 20540-4276

Dear Mr. Lazarevich:

Enclosed are eight copies of the renewed charter for the Department of Veterans Affairs (VA), Veterans' Family, Caregiver and Survivor Advisory Committee, which is forwarded in accordance with the Federal Advisory Committee Act, 5 U.S.C. Ch.10.

Sincerely,

Jeffrey A. Moragne Advisory Committee Management Officer

Enclosures

SAMPLE CHARTER DOCUMENT Charter Establishment

(VA Form 4265, Concurrence and Summary Sheet, page 1)

VA 🔞	VA US Department CONCURRENCE AND SUMMARY SHEET								
SUBJECT	stablishment Charter for th amily and Dependents	olishment Charter for the Advisory Committee on Veterans' y and Dependents							
	TC	BE COMPL	ETED BY EXECU	TIVE SECR	ETARIAT (001B)				
REMARKS	REMARKS				CONTROL NO.		NAME OF RE	VIEWER	
					XXXXXXX				
			O BE DETERMIN	ED BY THE					
CONCUR- RENCE REQUIRED	TITLE OR ORGANIZATIONAL ELEMENT	MAIL ROUTING SYMBOL	DATE IN	CON	SIGNAT CURRENCE		CONCURREN	CE	DATE OUT
×	VETERANS HEALTH ADMINISTRATION	10							
×	VETERANS BENEFITS ADMINISTRATION	20							
×	VETERANS EXPERIENCE OFFICE	30							
×	NATIONAL CEMETERY ADMINISTRATION	40							
	OFFICE OF INSPECTOR GENERAL	50							
	OFFICE OF ACCOUNTABILITY & WHISTLEBLOWER PROTECTION	70							
×	OFFICE OF PUBLIC AND INTERGOVERNMENTAL AFFAIRS	002							
×	OFFICE OF ACQUISITION, LOGISTICS & CONSTRUCTION	003							
	OFFICE OF MANAGEMENT	004							
	OFFICE OF INFORMATION AND TECHNOLOGY	005							
	OFFICE OF HUMAN RESOURCES AND ADMINISTRATION/OPERATIONS SECURITY AND PREPAREDNESS	006/007							
×	OFFICE OF ENTERPRISE INTEGRATION	800							
×	OFFICE OF CONGRESSIONAL AND LEGISLATIVE AFFAIRS	009							
	BOARD OF VETERANS' APPEALS	01							
×	OFFICE OF THE GENERAL COUNSEL	02							
	VETERANS SERVICE ORGANIZATION LIAISON	00C							
	OFFICE OF SMALL & DISADVANTAGED BUSINESS UTILIZATION	00SB							
	WHITE HOUSE LIAISON	WHL							
×	Advisory Committee Management Office	00AC							
NAME OF A	JTHORIZED SIGNER		SIGNATURE OF IN	ITIATING KEY	OFFICIAL OR AUT	HORIZED	SIGNER DA	ATE	
Wharton Winthrop Young			03/31/XXXX						XXXX

VA FORM 4265

SUPERSEDES VA FORM 4265, FEB 2019, WHICH MAY BE USED.

SAMPLE CHARTER DOCUMENT Charter Establishment

(VA Form 4265, Concurrence and Summary Sheet, page 2)

			(Continued)	
			PURPOSE - DISCUSSION - IMPLICATIONS	
of the U.S. Departn	nent of Vetera	ans Á	y Committee on Veterans' Family and Dependents u Affairs (VA). The Committee is established in accord ommittee Act (FACA), as amended, 5 U.S.C. Ch. 10	ance with the
DISCUSSION: The Program, Veterans relationships and V	Health Admir	nistra	des advice to the Secretary, through the Caregiver S ation, advice related to Veterans' families and deper	Support Idents through
The activities of the	Committee ii	nclu	ded, but not limited to:	
recommendations i	regarding exp re not currently	andi	epresent Veterans' families and dependents, including services and benefits to Veterans' family memberved by VA, and related policy, administrative, legisl	rš and
			support programs within VA and engaging with othe specific demographics of Veterans and their families	
			sign the charter establishment; and the charter will girs and the Library of Congress	et filed with the
IAME OF CONTACT	S	IGNAT	URE OF INITIATING ASSISTANT SECRETARY, ADMINISTRATION HEAD OR KEY ST	AFF OFFICE OFFICIAL
Donald A. Duckworl				
YMBOL	EXTENSION		TITLE	DATE
12X1	202-461-XXX	X	Medical Health Director	03/31/XXXX

SUPERSEDES VA FORM 4265, FEB 2019, WHICH MAY BE USED.

SAMPLE CHARTER DOCUMENT Charter Renewal

(VA Form 4265, Concurrence and Summary Sheet, page 1)

VA	A W U.S. Department of Voterans Affairs CONCURRENCE AND SUMMARY SHEET								
SUBJECT	Advisory Committee on Sample Benefits (Charter Renewal) NAME OF ADDRESSEE (For Correspondence Only)							orrespondence Only)	
	TO	BE COMPL	ETED BY EXECU	TIVE SECR					
REMARKS					XXXXXXXX		NAME OF F	REVIEWER	₹
	CONCUR	RENCES - T	O BE DETERMIN	ED BY THE	ORIGINATING O	FEICE			
CONCUR-	TITLE OR	MAIL	DATE		SIGNAT				DATE
RENCE REQUIRED	ORGANIZATIONAL ELEMENT	ROUTING SYMBOL	ÎN	CON	CURRENCE	NON	CONCURRE	ENCE	OUT
	VETERANS HEALTH ADMINISTRATION	10							
×	VETERANS BENEFITS ADMINISTRATION	20							
	VETERANS EXPERIENCE OFFICE	30							
	NATIONAL CEMETERY ADMINISTRATION	40							
	OFFICE OF INSPECTOR GENERAL	50							
	OFFICE OF ACCOUNTABILITY & WHISTLEBLOWER PROTECTION	70							
×	OFFICE OF PUBLIC AND INTERGOVERNMENTAL AFFAIRS	002							
	OFFICE OF ACQUISITION, LOGISTICS & CONSTRUCTION	003							
	OFFICE OF MANAGEMENT	004							
	OFFICE OF INFORMATION AND TECHNOLOGY	005							
	OFFICE OF HUMAN RESOURCES AND ADMINISTRATION/OPERATIONS SECURITY AND PREPAREDNESS	006/007							
	OFFICE OF ENTERPRISE INTEGRATION	800							
×	OFFICE OF CONGRESSIONAL AND LEGISLATIVE AFFAIRS	009							
	BOARD OF VETERANS' APPEALS	01							
×	OFFICE OF THE GENERAL COUNSEL	02							
	VETERANS SERVICE ORGANIZATION LIAISON	00C							
	OFFICE OF SMALL & DISADVANTAGED BUSINESS UTILIZATION	00SB							
	WHITE HOUSE LIAISON	WHL							
×	Advisory Committee Management Office	00AC							
NAME OF AL	JTHORIZED SIGNER		SIGNATURE OF IN	ITIATING KE	Y OFFICIAL OR AUT	HORIZED	SIGNER	DATE	
Johnson Doe Jackson								09/30	/XXXX

VA FORM 4265

SUPERSEDES VA FORM 4265, FEB 2019, WHICH MAY BE USED.

SAMPLE CHARTER DOCUMENT *Charter Renewal*

(VA Form 4265, Concurrence and Summary Sheet, page 2)

		CONCURRENCE AND SUMMARY SHEET (Continued)	
		PURPOSE - DISCUSSION - IMPLICATIONS	
PURPOSE: The Adviso October 15, 20XX. The	ry Committee current chart	on Sample Benefits for Veterans (Committee) was er is set to expire on October 15, 20XX.	established on
benefits transformation.	related to rel	es the Secretary on matters affecting the Veterans in building trust with Veterans and stakeholders, impro- nefits outcomes, and setting the course for longer-te	ving service
with the standing comm	ittees of the I	requires that charters be renewed every two years louse and Senate having the relevant legislative jur d charter are primarily administrative.	and copies filed isdiction of that
IMPLICATIONS: The Se House and Senate on V	ecretary will s /eterans' Affa	ign the proposed charter; and the charter will get file irs and the Library of Congress	ed with the
AME OF CONTACT	SIGNAT	JRE OF INITIATING ASSISTANT SECRETARY, ADMINISTRATION HEAD OR KEY ST	AFF OFFICE OFFICIAL
Theresa Alright Smith			
YMBOL EXTEN	ISION	TITLE	DATE
VBA-22 202-	461-XXXX	Medical Health Director	09/30/XXXX
A FORM 4265, OCT 2020		SEDES VA FORM 4265, FEB 2019, MAY RE LISED	PAGE 2

SAMPLE CHARTER DOCUMENT Charter Amendment

(VA Form 4265, Concurrence and Summary Sheet, page 1)

VA	A W US. Department of Veterare Affairs CONCURRENCE AND SUMMARY SHEET								
SUBJECTA	UBJECT Amendment to Advisory Committee on Medical Benefits NAME OF ADDRESS						F ADDRESS	EE (For C	orrespondence Only)
	TC	BE COMPL	LETED BY EXECU	TIVE SECR					
REMARKS					CONTROL NO.		NAME OF R	EVIEWER	₹
	conord	DENOTA 7	O DE DETERMIN	ED DV THE		FFIOF			
CONCUR-	TITLE OR	MAIL	O BE DETERMIN	ED BY THE	SIGNATING OF				
RENCE REQUIRED	ORGANIZATIONAL ELEMENT	ROUTING SYMBOL	DATE IN	CON	CURRENCE		CONCURRE	NCE	DATE OUT
×	VETERANS HEALTH ADMINISTRATION	10							
	VETERANS BENEFITS ADMINISTRATION	20							
	VETERANS EXPERIENCE OFFICE	30							
	NATIONAL CEMETERY ADMINISTRATION	40							
	OFFICE OF INSPECTOR GENERAL	50							
	OFFICE OF ACCOUNTABILITY & WHISTLEBLOWER PROTECTION	70							
×	OFFICE OF PUBLIC AND INTERGOVERNMENTAL AFFAIRS	002							
	OFFICE OF ACQUISITION, LOGISTICS & CONSTRUCTION	003							
	OFFICE OF MANAGEMENT	004							
	OFFICE OF INFORMATION AND TECHNOLOGY	005							
	OFFICE OF HUMAN RESOURCES AND ADMINISTRATION/OPERATIONS SECURITY AND PREPAREDNESS	006/007							
	OFFICE OF ENTERPRISE INTEGRATION	008							
×	OFFICE OF CONGRESSIONAL AND LEGISLATIVE AFFAIRS	009							
	BOARD OF VETERANS' APPEALS	01							
×	OFFICE OF THE GENERAL COUNSEL	02							
	VETERANS SERVICE ORGANIZATION LIAISON	00C							
	OFFICE OF SMALL & DISADVANTAGED BUSINESS UTILIZATION	00SB							
	WHITE HOUSE LIAISON	WHL							
×	Advisory Committee Management Office	00AC							
NAME OF AL	JTHORIZED SIGNER		SIGNATURE OF IN	TIATING KEY	OFFICIAL OR AUTI	HORIZED	SIGNER	DATE	
Scott Eugene Thorton 06/30/					/XXXX				

VA FORM OCT 2020 4265 SUPERSEDES VA FORM 4265, FEB 2019, WHICH MAY BE USED.

SAMPLE CHARTER DOCUMENT Charter Amendment

(VA Form 4265, Concurrence and Summary Sheet, page 2)

CONCURRENCE AND SUMMARY SHEET (Continued)						
		PURPOSE - DISCUSSION - IMPLICATIONS				
PURPOSE: To amend the current Advisory Committee on Medical Benefits (Committee) to increase membership from "no more than" 12 members to "up to 20" members.						
DISCUSSION: The Committee is a Federally-chartered advisory committee, established pursuant to title 38 U.S.C. section 1111. It primarily provides advice and consultation to the Secretary and Under Secretary for Health on various matters relating to care and treatment and other matters pertinent to the Veterans Health Administration.						
podiatry, optometri	c and allied health	ip shall include disabled Veterans, members of the professions and other individuals considered by the concepertinent to the mission of the Veterans Health	e Under			
		ncrease in membership of the Advisory Committee of bject Matter Experts and provide a fairly balanced m				
AME OF CONTACT	SIGNAT	URE OF INITIATING ASSISTANT SECRETARY, ADMINISTRATION HEAD OR KEY ST	AFF OFFICE OFFICIAL			
Brenda Walensky J						
SYMBOL	EXTENSION	TITLE	DATE			
12P VA FORM 4265, OCT 2020	202-461-XXXX	Medical Health Director SEDES VA FORM 4265, FEB 2019.	06/30/XXXX			
A. 5/00/4200, GOT 2020		MAY BE USED.	PAGE 2			

SAMPLE CHARTER DOCUMENT Charter Establishment

(VA Form 0907, Strategic Communication Review/Summary and Approval Sheet)

	i inc	SUMMARY AND APPROVAL SHEET			
NAME OF ORIGINATOR David Clay Ward	- (202) 46	1-7445	VIEWS NO. 4578511	01/31/2021	04/30/2021
NAME OF EXECUTIVE SECRETARY STAFF SU		SUBJECT Charter Es Affairs	Charter Establishment for the Advisory Committee on Tribal and Indian		
ROUTING	INITIALS	DATE		COMMENTS	
X EXEC SEC					
X DEPCOSVA					
X DEPCOSVA					
X COSVA					
X DEPSECVA					
X SECVA					
Improvement Act of 2020 (P.L. 116-315) and 38 U.S.C. §547. The Committee will operate in accordance with the provisions of the Federal Advisory Committee Act, as amended, 5 U.S.C. Ch. 10. The Committee will provide advice and guidance to the Secretary of Veterans Affairs on all matters relating to Indian tribes, tribal organizations, Native Hawaiian organizations and Native American					D. VHA and Benefits
accordance with The Committee virelating to Indian	the provisi will provide tribes, trib	ons of the F advice and al organiza	ederal Advisory Comm I guidance to the Secret tions, Native Hawaiian o	The Committee wittee Act, as amen ary of Veterans Af organizations and I	ill operate in Ided, 5 U.S.C. Ch. 10. ffairs on all matters Native American
The Committee verelating to Indian Veterans. Per the after the Charter	the provision will provide tribes, tribes Federal Aris signed this Comm	advice and al organizated alorganizated dvisory Co by the Secre ittee will fa	ederal Advisory Comm I guidance to the Secret	The Committee wittee Act, as amen ary of Veterans Aforganizations and littee member nom ary of Congress are	ill operate in ided, 5 U.S.C. Ch. 10. ffairs on all matters Native American inations will occur ind Congress is
The Committee value relating to Indian Veterans, Per the after the Charter notified. Note: The Intergovernment	will provide i tribes, trib e Federal A is signed I this Comm ntal Affairs	advice and al organizated al organizated Advisory Co by the Secre ittee will fa	ederal Advisory Comm I guidance to the Secret tions, Native Hawaiian o mmittee Act, the Comm etary, filed with the Libra	The Committee wittee Act, as amen ary of Veterans Aforganizations and littee member noming of Congress are the Office of Pulping 1997.	ill operate in oded, 5 U.S.C. Ch. 10. Ifairs on all matters Native American on the control occur of Congress is ablic and

SAMPLE CHARTER DOCUMENT Charter Renewal

(VA Form 0907, Strategic Communication Review/Summary and Approval Sheet)

VA U.S. Department of Voterans Affairs				SUMMARY AND APPROVAL SHEET			
NAME OF ORIGINATOR				VIEWS NO.	DATE	, VAL	DATE DUE
Betty Moseley Brown				9609406	03/01/20		
NAME OF EXECUTIVE SECRETARY STAFF V6		Veter	UBJECT /eterans' Family, Caregivers and Survivors (VFCS) Advisory Commi				
		Chart	ter Rer	newal and Amendment	Package 20	23	
ROUTING	INITIALS	DA	\TE		COMMENT	S	
X EXEC SEC							
X DEPCOSVA							
▼ DEPCOSVA							
X COSVA							
X DEPSECVA							
X SECVA							
CONCURRENCE Thomas (VEO) 3/3/23; Toles (VHA) 3/31/23; Tallman (OPIA) 4/12/23; Johnson (OCLA) 4/17/23; Kabat (OSVA) 4/18/23; Hogan (OGC) 4/25/23; Moragne (ACMO) 4/27/23							
				EXECUTIVE SUMMARY		Executiv	ve Summary Instruction
Purpose - Discussion - Recommendation PURPOSE: Obtain SECVA approval and signature. DISCUSSION: The Veterans' Family, Caregiver and Survivor Advisory Committee was established at the discretion of SECVA; and operates under the provisions of the Federal Advisory Committee Act, as amended, 5 U.S.C. § Ch. 10. The Committee is charged with providing advice to SECVA with respect to the administration of benefits by the Department of Veterans Affairs (VA) for services to Veterans' Families, Caregivers and Survivors. The Committee has held twelve (12) meetings since its inception (October 2017, March 2018, October 2018, March 2019, September 2019, March 2020, September 2020, March 2021, September 2021, March 2022, October 2022 and January 2023). The Committee cannot meet without an active charter. The Federal Advisory Committee Act requires the Committee renew the charter every 2 years. The Charter is set to expire on June 4, 2023. There are some changes to the charter. The Committee falls under the purview of the Veterans Health Administration. RECOMMENDATION: SECVA signs the renewed charter and transmittal letters to Congressional members.							
SPECIAL DISPATCH INSTRUCTIONS EXECSEC notifies the POC; OCLA dispatches a copy of signed charter w/letters to Congressional members; and ACMO dispatches a copy of signed charter w/letter to Library of Congress.							

VA FORM 0907

Federal Advisory Committee (FAC) Membership Balance Plan

Please read the Federal Advisory Committee Membership Balance Plan Guidance prior to completing this form

(1) FEDERAL ADVISORY COMMITTEE NAME

State the legal name of the FAC

Advisory Committee on Tribal and Indian Affairs

(2) AUTHORITY

Identify the authority for establishing the FAC

Veterans Health Care and Benefits Improvement Act of 2020 (P.L. 116-315) and 38 U.S.C. §547.

(3) MISSION/FUNCTION

Describe the mission/function of the FAC

The Committee provides advice and guidance to the Secretary of Veterans Affairs on all matters relating to Indian tribes, tribal organizations, Native Hawaiian organizations and Native American

(4) POINTS OF VIEW

Based on understanding the purpose of the FAC, (a) describe the process that will be used to ensure the committee is balanced, and identify the categories (e.g.

- individual expertise or represented interests) from which candidates will be considered;

 (b) consider indentifying an anticipated relative distribution of candidates across the categories; and

 (c) explain how a determination was made to appoint any individuals as Special Government Employees or Representative members

The Committee shall be comprised of 15 voting members selected by the Secretary from among individuals nominated and shall be designated as Special Government Employees. Dear Tribal Leader Letters will be sent out to all 574 Federally recognized tribes to solicit committee members from each of the Indian Health Services Areas. Not fewer than half of the members are Veterans, unless the Secretary determines that an insufficient number of qualified Veterans were nominated. No member of the Committee may be an employee of the Federal Government.

(5) OTHER BALANCE FACTORS

List any other factors your agency identifies as important in achieving a balanced FAC

At least one member of the Committee represents the Native Hawaiian Veteran community nominated by a Native Hawaiian Organization and at least one member of the Committee represents urban Indian organizations nominated by a national urban Indian organization.

A member may be reappointed for one additional term at the Secretary's discretion.

(6) CANDIDATE IDENTIFICATION PROCESS

SAMPLE CHARTER DOCUMENT Membership Balance Plan (Page 2)

Summarize the process intended to be used to identify candidates for the FAC, key resources expected to be tapped to identify candidates and the key persons (by position, not name) who will evaluate FAC balance. The summary should:

(a) describe the process

(b) identify the agency key staff involved (by position, not name)
(c) briefly describe how FAC vacancies, if any, will be handled by the agency; and
(d) state the membership term limit of FAC members, if applicable

A member solicitation in the Federal Register will be announced to the public as well as Dear Tribal Leader Letters sent to the 574 Federally recognized tribes.

The DFO, a full-time VA employee, will approve the schedule of Committee meetings. The DFO or Alternate DFO will be present at all meetings, and each meeting will be conducted in accordance with an agenda approved by the DFO. The DFO is authorized to adjourn any meeting when they determine it is in the public interest to do so.

A member of the Committee shall be appointed for a term of two years. If a vacancy occurs, it shall be filled in the same manner as the original appointment within 180 days.

The Committee is exempt from Section 14 of the Federal Advisory Committee Act (5 U.S.C. App.) and will not automatically terminate after a period of two years.

(7) SUBCOMMITTEE BALANCE

Subcommittees subject to FACA* should either state that the process for determining FAC member balance on subcommittees is the same as the process for the parent FAC, or describe how it is different *This is relevant to those agencies that require their subcommittees to follow all FACA requirements.

The Committee is authorized to establish subcommittees to perform specific projects or assignments consistent with this Charter.

(8) OTHER

Provide any additional information that supports the balance of the FAC

N/A

(9) DATE PREPARED/UPDATED

Insert the actual date the Membership Balance Plan was initially prepared, along with the date(s) the Plan is updated

February 22, 2021

Subcommittee Establishment Process and Sample Documents

With the DFO's approval, the Committee is authorized to establish subcommittees to perform specific projects or assignments as necessary and consistent with its mission. The Committee Chairperson shall notify the Secretary, through the DFO, of the establishment of any subcommittee including its function, membership and estimated duration. The objectives of the subcommittees are to make recommendations to the chartered Committee with respect to matters related to the responsibilities of the chartered Committee. Such subcommittees may have workgroups but may not work independently of the chartered Committee. Subcommittees have no authority to make decisions on behalf of the parent Committee nor can they report directly to VA. A DFO, or alternate DFO, must be present for all subcommittee activities and take notes. A responsible Federal Government employee must be present for all workgroup activities and take notes.

The subcommittee establishment package serves as information to SECVA that the Committee is executing this option. The action office finalizes the subcommittee establishment package after all changes, edits, or corrections have been made by the program office and/or any other office that is required to provide comment or concurrence (i.e., VHA Executive Correspondence (10BEX), VBA Executive Correspondence (20) and NCA Executive Correspondence (40), SECVA Senior Advisor, etc.). The action office must obtain all required or applicable concurrences prior to forwarding the charter package to ACMO. ACMO tracks the concurrence process in the VA Correspondence Tracking System. ACMO does not take any final action on the final package until the appropriate offices' authorized signers concur or non-concur.

The action office makes an electronic assignment to ACMO in the VA Correspondence Tracking System. ACMO makes the appropriate assignment to OGC for review and authorized concurrence. After OGC concurs and provide feedback, if any, ACMO conducts final review and add its concurrence to the electronic package. ACMO submits the final subcommittee establishment package to EXECSEC's mailbox at ExecSecIntake@va.gov. EXECSEC staff conducts a final review and makes any edits to content or document format, if required. Additionally, EXECSEC obtains SECVA's approval or initials on VA Form 0907. After SECVA initials the VA Form 0907, EXECSEC notifies the POC from the action office.

When submitting the electronic package, all documents should be tabbed and labeled using EXECSEC's *new nomenclature "naming convention* as shown in the chart below (in ascending priority order – top page to bottom page):

Subcommittee Establishment Chart:

Item Name	Nomenclature
VA Form 0907 – Strategic Communication Review/Summary and Approval Sheet	0907 XXXXXXX SECVA (Enter Committee Name) Establish Subcommittee Jul 20XX
VA Form 4265 – Concurrence and Summary Sheet – Concurrence(s) (i.e., 10, 20, 40, 002, SECVA Senior Advisor, 00AC)	4265 XXXXXXX SECVA (Enter Committee Name) Establish Subcommittee Charter Renewal Jul 20XX
Signed DFO Notification Memorandum to SECVA	TAB 1 XXXXXXX SECVA Notification DFO (Enter Committee Name) Jul 20XX
A copy of Committee Charter	TAB 2 XXXXXXX Requirement Charter Para 13
If statutory, a copy of the Committee's statute	TAB 3A XXXXXXX Authority 38 USC XXX
Subcommittee Membership Balance Plan (<i>different from</i> the Parent Committee's Membership Balance Plan)	TAB 3B XXXXXXX Membership Balance Plan (Enter Committee Name) Jul 20XX
Cannot mirror or duplicate language	
A copy of the Committee's most recent Annual Operating Plan	TAB 3C XXXXXXX Background (Enter Committee Name) Operations Plan 20XX
A copy of the Committee's most recent Annual Assessment of Activities	TAB 3D XXXXXXX Background (Enter Committee Name) Assessment 20XX
ACMO's concurrence	TAB 4A XXXXXXX Concurrence ACMO
NCA's concurrence, if applicable	TAB 4B XXXXXXX Concurrence NCA
OGC's concurrence	TAB 4C XXXXXXX Concurrence OGC
OSVA's concurrence	TAB 4D XXXXXXX Concurrence OSVA (Senior Advisor)
VBA's concurrence, if applicable	TAB 4E XXXXXXX Concurrence VBA
VHA's concurrence, if applicable	TAB 4F XXXXXXX Concurrence VHA

Department of Veterans Affairs

Memorandum

- Date: Month D, YYYY
- From: [Enter name of the Advisory Committee] Designated Federal Officer [Enter DFO's mail code]
- Subj: Establishment of [Enter name of the Subcommittee] Subcommittee under the [Enter name of the Advisory Committee] [(Enter VIEWS #number)]
 - To: Secretary (00)
 - 1. This memo provides notice that the [Enter name of the Advisory Committee] is establishing the [Enter name of the Subcommittee]. The committee is a VA Federal Advisory Committee established pursuant to [Enter authority from committee's charter]. Paragraph 13 of the committee's charter authorizes the committee to establish subcommittees to perform specific projects or assignments as necessary and consistent with the committee's mission, with the approval of the Designated Federal Officer and notice to the Secretary.
 - In support of the Committee's mission, the subcommittee shall assemble and
 review information related to the needs of [Enter committee's objective and scope of
 activity from committee's charter]. [Enter additional information about the
 subcommittee's responsibilities].
 - 3. The committee shall oversee and guide the subcommittee's activities. The subcommittee shall report only to the committee and shall not report to VA or any other entity. Not less than once a year, the subcommittee shall submit a report (if applicable) to the committee detailing its activities, findings and recommendations, and may submit such other reports and recommendations to the committee as the subcommittee considers appropriate.
 - 4. The subcommittee will be comprised of a Chairperson and not more than [Enter number] additional members. All members will serve for [Enter term number] term not to exceed 2 years from [Month D, YYYY] to [Month D, YYYY]. Members will meet on a [Enter monthly, quarterly, etc.] basis and the budget will be limited to [Enter \$ amount] per person per meeting. Members will receive travel expenses and a per diem allowance in accordance with the Federal Travel Regulation for any travel made in connection with their duties as members of the subcommittees.
 - Subcommittee membership will be drawn from [Enter membership designation from committee's charter], in accordance with the membership balance plan for the committee
 - 6. If further information is needed, your staff may contact [Enter DFO's name],

Page 2.
Subj: Establishment of [Enter name of the Subcommittee] Subcommittee under the [Enter name of the Advisory Committee] [(Enter VIEWS #number)]
Designated Federal Officer, [Enter supporting Program Office name], at [Enter DFO's telephone number 202-XXX-XXXX] or [Enter DFO's email address Jane.Doe@va.gov].
Jane Doe Designated Federal Officer [Enter name of the Advisory Committee]

Membership Process and Sample Documents

Individuals are nominated, selected and appointed to a VA FAC based upon their qualifications, skills, experience and ability to contribute to the accomplishment of the Committee's objectives. The statute or charter that establishes the Committee often includes specific requirements for Committee membership such as prior military experience or expertise in a particular subject area. FACA requires that Committee membership be "fairly balanced in terms of points of views represented and the functions to be performed." As a result, Committee members generally have personal and professional experiences that match the program responsibilities of their sponsoring agencies and the specific scope of the Committee on which they serve. In balancing Committee membership, VA also ensures representation of diverse and sometimes opposing viewpoints, to provide a foundation for developing advice and recommendations that are fair and comprehensive that represents the demographics of the constituency it was formed to serve.

A nomination package includes a memo to SECVA, a brief biographical description of nominees and members; and a decision page. Reference to a nominee or member must include the member's full name (first, middle and last), credentials (e.g., M.D., Ph.D., etc.), retired military rank (if applicable), term of service, and whether they serve as member or Chair of the Committee. Reference to a nominee and member must be consistent throughout the package.

Note: When capturing the nominee or members' credentials or degrees, *only periods* are to be used for B.A., G.E., M.A., Ed.D., M.D. or Ph.D. degrees. All other credentials or degrees do not require a period, such as MPA, NAFAA, FASCE, NCARB.

The nomination package should be prepared and sent to SECVA 90 days in advance of the expiration of membership terms.

A certificate of appointment, along with an appointment letter, is included in when appointing a new Committee member. The DFO sends a request for a certificate of appointment to ACMO including the nominee's full name, credentials, retired military rank, term of service and whether they serve as a member or Chair. ACMO makes the request for the certificate of appointment to the Media Services Division.

A certificate of appreciation is prepared, along with a termination or thank you letter, for Committee members when they complete their service on a VA FAC, resign or leave for other reasons. This certificate is generated by ACMO and included in the membership package requiring SECVA's signature. *Members who are reappointed, do not receive a certificate since their reappointment is a continuation of their original appointment*.

Additionally, a National Agency Check with Inquiries or background investigation may be required for recommended new Committee members. The administration or program office is responsible for initiating this process.

Note: To submit a membership package, see the Concurrences section (page 9) of this document. Samples are shown in Appendix E – Sample Membership Documents

The action office (administration or program office) finalizes the nomination of the membership package after all changes, edits or corrections have been made by the action office and/or any other office that is required to provide comment or concurrence. The action office must obtain all concurrences prior to forwarding the nomination membership package to ACMO.

Note: OCLA, OGC or OPIA is not required to review and/or concur on a nomination membership package. However, a SECVA Senior Advisor is required to review and concur.

ACMO tracks the concurrence process in the VA Correspondence Tracking System. ACMO does not take any final action on the final package until the appropriate offices' authorized signers concur or non-concur, including the SECVA Senior Advisor. Next, the action office makes an electronic assignment to ACMO in the VA Correspondence Tracking System. Upon receipt of the electronic assignment, ACMO conducts its final review of the content, ensures all concurrences are received and determines if all required documents are included in the package. ACMO edits or provides feedback to the program office, if needed. If no changes are required, ACMO uploads its formal concurrence and makes, an assignment to EXECSEC and provides the final package to EXECSEC via email.

EXECSEC staff conducts a final review and makes any edits to the content or document format, if required, and obtains SECVA's approval. When approved by SECVA, EXECSEC dispatches the signed letters of appointment, reappointment, and/or termination, along with the signed certificates of appointment and appreciation to the Committee member.

When submitting the electronic package, all documents should be tabbed and labeled using EXECSEC's *new nomenclature "naming convention* as shown in the chart below (in ascending priority order – top page to bottom page):

Membership Nomination, Appointment, Reappointment, or Termination Chart:

Item Name	Nomenclature
VA Form 0907 – Strategic Communication Review/Summary and Approval Sheet	0907 XXXXXXX SECVA (Enter Committee Name) Membership Jul 20XX
VA Form 4265 – Concurrence and Summary Sheet – Concurrence(s) (i.e., 10, 20, 40, 002, Senior Advisor, 00AC)	4265 XXXXXXX SECVA (Enter Committee Name) Membership Jul 20XX

Decision Document (include SECVA's signature block)	TAB 1A XXXXXXX 1 SECVA Decision Document (Enter Committee Name) Membership Jul 20XX
Summary of Membership Biographies	TAB 1A XXXXXXX 2 Member Bios (Enter Committee Name) Membership Jul 20XX
New Appointment Letter(s) (if applicable)	TAB 1B XXXXXXX 1 SECVA Appointments (Enter Committee Name) Membership Jul 20XX
Attachment 1 for new appointees: Current Charter (signed)	TAB 1B XXXXXXX 2 Encl Previous (Enter Committee Name) Signed Charter (VIEWS XXXXXXX) add the VIEWS # associated with previously signed charter
Attachment 2 for new appointees: Ethics (most recent version)	TAB 1B XXXXXXX 3 Encl FACA Ethics Rules
Certificate of Appointment (ACMO notifies Media Services to prepare/produce for new members with Secretary signature only)	TAB 1B XXXXXXX 4 SECVA Certificates Appointment (Enter Committee Name) Membership Jul 20XX
Reappointment Letter(s) (if applicable)	TAB 1C XXXXXXX SECVA Reappointments (Enter Committee Name) Membership Jul 20XX
Termination or Thank You Letter(s) (if applicable)	TAB 1D XXXXXXX 1 SECVA Terminations (Enter Committee Name) Membership Jul 20XX
Certificate of Appreciation (ACMO prepares/produce only)	TAB 1D XXXXXXX 2 SECVA Certificates Appreciation (Enter Committee Name) Membership Jul 20XX
Non-Selection Letter(s) (if applicable)	TAB 1E XXXXXXX SECVA Non-selections (Enter Committee Name) Membership Jul 20XX
Signed Memorandum to SECVA (from the program office head principal)	TAB 2 XXXXXXX Incoming (add USH, USB, USMA or Executive Director) (Enter Committee Name) Membership Jul 20XX
If statutory, a copy of the Committee's statute	TAB 3A XXXXXXX Authority 38 USC XXX

Current or revised copy of the Membership Balance Plan	TAB 3B XXXXXXX Membership Balance Plan (Enter Committee Name) Jul 20XX
Current or revised Membership Profile Sheet	TAB 3C XXXXXXX Membership Profile (Enter Committee Name) Jul 20XX
A copy of the Committee's most recent Annual Operating Plan	TAB 3D XXXXXXX Background (Enter Committee Name) Operations Plan 20XX
A copy of the Committee's most recent Annual Assessment of Activities	TAB 3E XXXXXXX Background (Enter Committee Name) Assessment 20XX
ACMO's concurrence	TAB 4A XXXXXXX Concurrence ACMO
NCA's concurrence, if applicable	TAB 4B XXXXXXX Concurrence NCA
OSVA's concurrence	TAB 4C XXXXXXX Concurrence OSVA (Senior Advisor)
VBA's concurrence, if applicable	TAB 4D XXXXXXX Concurrence VBA
VHA's concurrence, if applicable	TAB 4E XXXXXXX Concurrence VHA

Reminder: Please use the most currently dated VA Form 0907 or VA Form 4265. To ensure you do, please visit the VA Forms at https://vaww.va.gov/vaforms/.

SAMPLE MEMBERSHIP DOCUMENT (Memo to Secretary)

Department of Veterans Affairs

Memorandum

Date:

From: Under Secretary for Benefits (20)

Subj: Recommended Reappointments/Appointments to the Advisory Committee on

Sample Compensation Benefits (VIEWS XXXXXXX)

To: Secretary (00)

The numbered paragraphs should align under the actual title (i.e., Secretary, Under Secretary for Benefits, etc. title, not the salutation title such as Date, From, Subj, etc.

- 1. The purpose of this memorandum is to provide recommendations and request approval for four reappointments, six new appointments and seven terminations to the Advisory Committee on Sample Compensation Benefits (Committee). The remaining two members shall continue as members under their current appointments.
- 2. The Committee is authorized under title 38 U.S.C. § 1111, and is charged with providing advice to the Secretary on the administration of existing VA medical benefit programs, recommending needed changes to payment benefit programs and services, and assisting in long-range planning and development.
- 3. With respect to membership, § 1111 provides that the Committee shall be composed of persons who are eminent in their respective fields of education, labor, and management and of representatives of institutions and establishments furnishing education to eligible Veterans or persons enrolled under chapter 30, 32, 33 or 35 of this title and chapter 1606 of title 10.
- 4. I recommend the following members are reappointed for a 2-year term through August 31, 20XX:
 - Janice Doe

Jane Doe is the founder of the New Orleans Homeless Mission. She works with government clients at the Federal, state and local levels in Louisiana to ensure homeless Veterans are connected with the local VA Medical Center.

She holds a B.S. and M.S. from Dillard University as a registered nurse.

The numbered paragraphs should align under the actual title (i.e., Secretary, Under Secretary for Benefits, etc. title, not the salutation title such as Date, From, Subj, etc.

When preparing the memo to SECVA, it's important to add in a short summary bio for each member getting appointed or reappointed.

Page 2.

Subj: Recommended Reappointments/Appointments to the Advisory Committee on Sample Compensation Benefits (VIEWS XXXXXXX)

Colonel Lynn Doe, M.D., U.S. Air Force (Retired)

Lynn Doe, M.D., is a lifelong public servant and retired as a Colonel from the U.S. Air Force. She devoted over 33 years of service to the Nation and California.

Dr. Doe's decorated Air Force career includes earning a Bronze Start for her actions in combat while deployed to Operation Desert Storm. Serving as the Founding Director of the Defense Centers of Excellence for Psychological Health and Traumatic Brain Injury, Dr. Doe's visionary leadership yielded transformational change for generations to come.

Now, Dr. Doe is focused on her life work with respect to cultivating strong leadership and informed citizenship within communities and tackling the vexing public health challenges facing us.

- 5. I recommend the following applicants for an initial appointment and term through October 31, 20XX:
 - Tanya Down

Tanya Down graduated from Sotheby's Institute of Art in London, England. Ms. Down is the daughter of Christine Winston Down and a direct descendent of Arcadia Bandini de Stearns Baker. Ms. Down has served as President for the 1825 Tulane Fund for more than nine years. The 1825 Tulane Fund mission is to ensure Atlanta Veterans will once again, have a place to call home. 1825 Tulane Fund believes that restoration of the Wadsworth Chapel will act as a sign of hope and much needed change. It is time to renew this home for our country's soldiers and take a major first step toward completing the larger master plan for this land.

Stephen Marshall, M.D., Ph.D.

Dr. Stephen Marshall is a longtime wellbeing advocate who has worked tirelessly throughout his career on behalf of vulnerable population at local, state and national levels. In his current role as Director of the Boston County Department of Mental Health, he oversees the largest public mental health system in the U.S. with roughly 6,500 staff, over 2,500 contracts with community providers and an annual budget approaching \$4 billion.

Page 3.

Subj: Recommended Reappointments/Appointments to the Advisory Committee on Sample Compensation Benefits (VIEWS XXXXXXX)

In addition to his body of work in the In addition to his body of work in the health and human services sector, Dr. Marshall is an accomplished scientist who has published in the fields of neurobiology and psychiatry. He is known nationally and internationally for his seminal research identifying a core sleep-circuit in mammals (the "sleep switch") that was featured in Science magazine. He also received a prestigious Nantucket Award from the American Psychiatric Association for his conceptual model of the psychotic process.

Dr. Marshall grew up in Princeton, New Jersey, completed his undergraduate study at Brown University, his graduate work at the University of Chicago and Harvard Medical School, and his psychiatry residency at the University of Massachusetts (UM). He is currently a volunteer clinical professor of psychiatry at UM.

- 6. I recommend that the terms of Michael Doe, Carolyn Doe, Dakduk M. Doe, G. Dorothy Doe, K. Megan Doe, Minnie Mouse-Doe and Clara K. Doe be allowed to expire without reappointment. These individuals have either retired, resigned or moved to new positions. This provides the opportunity to appoint new members.
- 7. Attached are brief biographical summaries, a decision paper, and letters of reappointment, appointment and termination for your approval and signature. Also included are the appointment and appreciation certificates.
- 8. If further information is needed, please have a member of your staff contact the Designated Federal Officer, Ms. Gentry Boyd-Doe, Senior Advisor and Director, Medical Service Benefits Program at Gentry.BoydDoe@va.gov or 202-461-0000.

Helen Doe-Shirer

Attachments

SAMPLE MEMBERSHIP DOCUMENT (Decision Document)

DEPARTMENT OF VETERANS AFFAIRS ADVISORY COMMITTEE ON SAMPLE COMPENSATION BENEFITS

Recommend appointment (or reappointment) as Chair for a term through January 31, 20XX):

Jane Doe, Ed.D., President/Director, ABC Approved / Disapproved

Recommend reappointment for a term through March 31, 20XX

Janice Doe, President of VA Education Approved / Disapproved

Recommend initial appointment as a member for a term through June 30, 20XX:

Tanya Down, Associate Director, Veterans Programs, American Council on Education Approved / Disapproved

Dawn Down, Chief Voluntary Education Personnel and Readiness Military and Family Policy: ABC

Approved / Disapproved

Recommend allowing terms to expire:

Michael Doe, Associate Director, Washington Metropolitan Area Approved / Disapproved

Elizabeth Taylor Doe, Executive Director, Revlon Veterans Corps Approved / Disapproved

[Enter Name for Current Secretary] Secretary	Date

SAMPLE MEMBERSHIP DOCUMENT (Biographies of Members)

Biographies for Reappointments and New Appointments on the Advisory Committee on Sample Compensation Benefits

Recommended for reappointment for a term through June 30, 20XX:

Elisandro (Alex) T. Riojas Hispanic

Mr. Elisandro (Alex) T. Riojas has served 13 years in the U.S. Navy Reserve as a Combat Photographer. He has served two tours of duty in support of Operation Iraqi Freedom. He is currently the founder, editor, and publisher of "The Orange County (OC) Sentinel" magazine and owner of Alex Riojas Productions. The OC Sentinel disseminates information on benefits, resources, and events relevant to Veterans, active duty military members, their families, civic leaders and the community at large.

Mr. Riojas has over 14 years of professional experience as a mortgage office and real estate agent. He currently serves on the board of the Orange County Home Ownership Prevention Collaborative; with an emphasis on helping Veterans preserve their homes.

In addition, Mr. Riojas currently serves as the Commander of the American GI Forum's Rudy Escalante Chapter. He has played an active role in several Veteran events in his community to include: serving as the Public Affairs Officer for the Inaugural Orange County Homeless Veterans Stand Down; organizing Committee-member for the Moving Wall's visit to Garden Grove, California; and facilitating a Veterans Conference at Santa Ana College.

Currently, Mr. Riojas resides in Santa Barbara, California.

Recommended for appointment as Chair for a term through September 30, 20XX:

Lieutenant Colonel Patricia Williams-Niles, U.S. Air Force (Retired) African American

In 2003, Ms. Patricia Williams-Niles retired as Lieutenant Colonel, having completed 26 years of active duty and reserve military service. Indicative of her compassionate and empathetic nature, Lieutenant Colonel Williams-Niles's retirement has not been one of inactivity as demonstrated by her committed involvement on behalf of Veterans. She is affiliated with many community organizations, serves on numerous Committees and volunteers countless hours. Her passionate outreach and services extend throughout the United States and assists Veterans in various capacities.

Lieutenant Colonel Williams-Niles's loyalty, ability to multi-task, and dedication to the well-being of fellow Veterans has not gone unnoted. She has been the recipient of

prestigious awards at the National, State and local levels, acknowledging her contributions.

Always spell out the name of the State

Lieutenant Colonel Williams-Niles holds an Associate Degree of Applied Science in Nursing (New York City Community College), a Bachelor of Science in Nursing (Brownweller College, New York City) and a Master's Degree in Public Administration in Health Service Management (Golden Gate University, San Francisco, California).

She is married to George Kelley Niles, a Korean War Veteran, who is actively serving in the community. Lieutenant Colonel Williams-Niles has one son, Kyler, who resides in Denver, Colorado with his wife, Marines, and the "gems" of her life, her grandchildren --- Jai, Jaelyn, Jaeren, and Jacob. When Lieutenant Colonel Williams-Niles takes time out to enjoy leisure and relaxation, her interests include traveling, reading and attending cultural events.

Currently, Lieutenant Colonel Williams-Niles resides in Maui, Hawaii.

Recommended for initial appointments for a term through May 31, 20XX:

Marvin American Horseman Jr. Native American

Mr. American Horseman Jr. is a Laguna Tribal Member who belongs to the Road Runner, Little Parrot and Turkey Clans. He serves as the Tribal Veterans Service Officer for the Pueblo of Laguna and the Co-Chair of the All Indian Pueblo Council Veterans Committee.

Mr. American Horseman entered the U.S. Navy in 1993, and served 4 years as an Aviation Electronics Technician, Aviation Warfare Specialist 2nd Class Petty Officer. He specialized in the F-14 Tomcat Avionic and Radar Weapons Systems. Mr. American Horseman served multiple tours to the Persian Gulf with Fighter Squadron Eleven (VF-11) on board the USS Independence, USS Carl Vinson and the USS John C. Stennis. He later entered the Hampton Roads Naval ROTC Unit and went to college at Old Dominion University in Norfolk, Virginia. In 2001, Mr. American Horseman graduated with his Bachelor of Science in Communication, and was commissioned as a 2nd Lieutenant in the U.S. Marine Corps. Mr. American Horseman was elected and served as the 2nd Lieutenant Governor for the Pueblo of Laguna in 2009-2010.

Mr. American Horseman also served as the Ex-officio to the Laguna Development Corporation, the Mid-Region Council of Government—Metropolitan Transportation Board, the New Mexico State—Tribal Collaboration and Communication Work Group for a Safer New Mexico and was a member of the All Indian Pueblo Council.

Currently, Mr. American Horseman resides in Albuquerque, New Mexico.

SAMPLE MEMBERSHIP DOCUMENT (Reappointment Letter)

Ms. Jane Doe 9144 Lexington Market Place Fairfax, VA 22222

Dear Ms. Doe:

Thank you for your willingness to continue to serve as a member of the Department of Veterans Affairs Advisory Committee on Sample Compensation Benefits (Committee).

As you are aware the Committee is authorized by P.L. 114-123 to provide advice and recommendations to the Secetary on issues including improving services and outcomes for Veterans, implementation of the Draft Master Plan and the creation and implementation of any successor master plans.

I am pleased to reappoint you for another term through June 30, 20XX. Please confirm your acceptance of this reappointment by contacting Paris Hilton Johnson, Designated Federal Officer: Paris.HiltonJohnson@va.gov or 202-555-1234.

I appreciate your continued interest and look forward to working with you and the Committee.

Sincerely,

[Enter Name for Current Secretary]

SAMPLE MEMBERSHIP DOCUMENT (Appointment Letter)

Tanya Down, Ph.D.
One Dupont Circle, SE, Suite 3333
Washington, DC 20000

Dear Dr. Down:

Thank you for your willingness to serve as a member of the Department of Veterans Affairs (VA) Advisory Committee on Medical Benefits (Committee). I am pleased to appoint you for a term through January 31, 20XX.

The Committee is authorized under title 38 U.S.C. § 1111 to provide advice to the Secretary on the administration of medical benefits and training programs.

Enclosed are the Committee's charter, the ethics rules for employees who are Special Government Employees (SGE), and a certificate of appointment. The Charter provides basic information on the Committee's purpose and responsibilities, and information regarding reimbursement for travel/expenses. Please note that this a non-compensated appointment as an SGE. As an SGE, you will be subject to ethics rules for Government employees. Also, you will receive in-person training from a VA ethics advisor during your first Committee meeting. Please review the enclosed materials at your earliest convenience.

Please confirm your acceptance of this appointment by contacting Ms. Paris Hilton, Designated Federal Officer, at 202-461-0000, or Paris.Hilton@va.gov. Her mailing address is Department of Veterans Affairs (XXXX), 810 Vermont Avenue, NW, Washington, DC 20420.

I appreciate your interest and look forward to working with you and the Committee.

Sincerely,

[Enter Name for Current Secretary]

Enclosures

SAMPLE MEMBERSHIP DOCUMENT (Letter to Agency to Request Ex-officio Member)

The Honorable Antony J. Blinken
Secretary
Department of State
2201 C Street, N.W.
Washington, DC 20451

Dear Secretary Blinken:

I am contacting you to request your assistance with designating a representative to serve as the Department of the Interior ex officio member on the Department of Veterans Affairs (VA) Advisory Committee on U.S. Outlying Areas and Freely Associated States.

On June 15, 2023, I established this Advisory Committee under the authorities of 38 U.S.C. § 548. The Committee is subject to the requirements of the Federal Advisory Committee Act, as amended, 5 U.S.C. § Ch. 10. The Committee will advise on all matters related to covered Veterans and focus on improving the programs and services of the Department to better serve Veterans located in Outlying Territories and Freely Associated States. Covered Veterans, as defined in 38 U.S.C. § 548(c)(2)(A), are Veterans residing in American Samoa, Guam, Puerto Rico, the Commonwealth of the Northern Mariana Islands, the Virgin Islands of the United States, the Federated States of Micronesia, the Republic of the Marshall Islands, and the Republic of Palau.

Section 548(c)(4) mandates that in addition to the members appointed pursuant to 38 U.S.C Part 1, Chapter 5, §548 (c)(1), the Committee shall be comprised of such ex officio members as the Secretary of State and the Secretary of the Interior shall appoint from among employees of the Department of State and the Department of the Interior, respectively. Accordingly, I respectfully request your assistance with nominating a Department of State representative to serve in the ex officio role by July 31, 2023.

Please direct your nomination, or any questions or concerns, to Bernard Johnson, Designated Federal Officer for this Committee, at 404-210-1680 or Bernard.Johnson2@va.gov.

Sincerely,

[Enter Name for Current Secretary]
ACMO Procedures Manual - Page 43 of 81

SAMPLE MEMBERSHIP DOCUMENT (Termination/Thank You Letter)

Colonel Michael Doe, M.D. U.S. Air Force (Retired) 1107 East Train Station Circle Tacoma, WA 44444

Dear Dr. Doe:

On behalf of the Department of Veterans Affairs (VA), thank you for your outstanding service as a member of the Advisory Committee on Medical Benefits (Committee) and the countless hours you have dedicated to serving Veterans, survivors, and their families.

Your membership term on the Committee expires on September 30, 20XX. Thank you for your countless hours you have dedicated to serving Veterans, survivors, and their families. Your many years of service on this Committee has been invaluable.

On behalf of VA and Veterans who have benefited from your service on the Committee, please accept the enclosed certificate in appreciation of your commitment to helping our Nation's Veterans. Your dedication to service and your willingness to help VA enhance the quality of services and programs available to Veterans are greatly appreciated.

Sincerely,

[Enter Name for Current Secretary]

Enclosure

SAMPLE MEMBERSHIP DOCUMENT (Non-Selection Letter)

Paige Doe, M.D. 23 Bourbon Canal Place New Orleans, LA 70116

Dear Dr. Doe:

Thank you for your interest in serving as a member of the Department of Veterans Affairs (VA) Advisory Committee on Medical Benefits (Committee). The Committee is authorized under title 38 U.S.C. § 1111 to provide advice to the Secretary on the administration of medical benefits and training programs. With this noble mandate, membership continues to be very competitive. At this time, you were not selected for the 20XX Committee membership cycle. VA makes every effort to ensure that the membership of the Committee is fairly balanced, in terms of points of view represented.

Please consider resubmitting a nomination package for the next cycle, which will be announced in the upcoming months, as several membership vacancies occur each year. Again, I appreciate your willingness to serve our Nation's Veterans.

Sincerely,

[Enter Name for Current Secretary]

SAMPLE MEMBERSHIP DOCUMENT (Membership Profile Sheet)

			Comm	ittee Chair **	Con	mitt	ee Manager	p	hone	E-Mail	Address	
VA National Academic Affilia	itions Council		J	ane Doe	(iloria	Holland	(202)	461-XXXX	Gloria Holland@va.gov	810 Vermont Avenue NW, Wash	ington DC 204
Discretionary Com	nittee	3	Committee N	tembers	Reappoint	ment	& Terminations			Recommendations & Other Candidates	100	
Section XXXXm Title 38, United	States Code		12		4		7			7 2		
	Appt. Date	Reappt, Date	Exp. Date	Military Status	Rank	M/F	Ethnic	vso	State	Current Employment	Notes	Statura
Members Jane Jackson Doe	3/1/2016	4/1/2018	5/31/2020	Air Force	Officer	E .	African-American		VA	President / Director, ABC Academy	n/a	ReAppoint
Janice Doe	3/1/2016	4/1/2018	5/31/2020	Unknown	Unknown	-	Caucasian	None	DC	President / VA Education	Subject matter expert	ReAppoint
Michael Doe	8/1/2016	9/1/2017	9/30/2019	Air Force		M	Caucasian	None	IL.	Associate Director, Washington Metropolitan Area		Terminate
Carolyn Doe-Johnson	8/1/2015	9/1/2017	9/30/2019	Unknown	Unknown		\$1000000000000000000000000000000000000	None	PA	Former Chief Continuing Education Programs, ABC	No longer WMA Retired from ABC	200000000000000000000000000000000000000
Mary Ann Wild Horse	8/1/2015	9/1/2017	9/30/2019	DUKUDAN	DUKUOWA	F-:	Caucasian	ryone	PA:	Former Criek Continuing Education Programs, ADC		Terminate
mary Pent Yilla Horse	10/1/2018		10/31/2020	Linkmouse	Unknown		Native American	None	WA	Former President Student Veterans Act Now	Appoint as Chair, No longer SVAN President	No Change
G. Dorothy McCain	8/1/2015	9/1/2017	77.7	Army	Officer	-	Asian-American	None	AZ	Former President NAAC	No longer NAAC President	Terminate
K. Megan Newell	8/1/2015	9/1/2017	9/30/2019	Navy	Enlisted	-	Asian-American	None	AZ	Member NAAC	n/a	Terminate
Edward Peterson, Jr.	8/1/2015	9/1/2017	9/30/2019	Unknown	Unknown	**	Caucasian	None	DC	Member, NAAC	n/a	Terminate
Juan Doe Pugh	8/1/2015	9/1/2017	9/30/2019	Coast Guard		M	Hispanic	None	DC	Director, Veterans Program, American Council on Education	n/a	Terminate
Lynn Rivers	3/1/2016	4/1/2018	5/31/2020	Army Reserve	Enlisted	e.	Caucasian	None	GA	Director, VA Education Service	Subject matter expert	ReAppoint
Sarah Jessica Sykes	3/1/2016	4/1/2018	5/31/2020	Unknown	Unknown	-	Caucasian	None	LA	Director, Louisiana State University, Veterans Center	Subject matter expert	ReAppoint
Reddington Turner Washington	8/1/2015	9/1/2017		Marine	4	M	African-American	None	VA	Director, Virginia Educational Benefits Services	Subject matter expert	NAME AND ADDRESS OF TAXABLE PARTY.
readington fames visionington	6/1/2013	3/1/2017	3) 30) 2013	marine.	chesten	me.	Milican-American	rvune	***	Director, Virginia Luucatuniai Denenis Services	sobject matter expert	Terminate
Recommended Candidates	, A	Decommended E	Зу	Military Status	Rank	M/E	Ethnic	VSO	State	Current Employment	Notes	
Anita Baker Conrad	Federal Regi	ster Solicitation	ii .	Unknown	Unknown	F	Caucasian	None	FL	Former Director, Veterans Programs American Council on Education		
Jeffrey Baker	n/a			Unknown	Unknown	M	Caucasian	None	VA	Chief Continuing Education Programs, ABC		
Dawn Down	Gloria Hollan	nd, Director		Unknown	Unknown	F	African-American	None	DC	Director National Veterans Employment of America		
Tanya Down Emilios	Juan Doe Pur	eh		Unknown	Unknown		Hispanic	AL	NM	President/CEO, SVAN		
Steven Tran Down	n/a	Section .		Marine	Enlisted	M	Asian-American	None	NJ	Owner, Educating Veterans NOW		
Zaida Down	n/a			Army	Enlisted	F	Caucasian	None	VA	President, NAAC		
P. Wade Zepher	Reddington T	umer Washington	1	Army	Officer	M	African-American	None	VA	Former Director, Louisiana State University, Veterans Center		
Other Candidates	В	ecommended E	By	Military Status	Rank	M/F	Ethnic	vso	State	Current Employment	Notes	
Melissa Dat	Federal Regis	ster Solicitation		Unknown	Unknown	F	Asian-American	None	AL	Professor, George Washington University		
Comelius Purview	n/a			Navy	Enlisted		Hispanic	None	TX	Program Developer, VA Education Service		

SAMPLE MEMBERSHIP DOCUMENT

(VA Form 4265, Concurrence and Summary Sheet, Page 1)

VA 🏻	VA S Department of Veterare Affairs CONCURRENCE AND SUMMARY SHEET									
SUBJECT A	dvisory Committee on Med or the 20XX cycle)					SSEE (For C	Correspondence Only)			
	то	BE COMPL	LETED BY EXECU	ITIVE SECRETARIAT (001B)	,					
REMARKS				CONTROL NO.	NAME C	F REVIEWE	R			
	XXXXXX									
	CONCUR	RENCES - T	O BE DETERMIN	ED BY THE ORIGINATING O	OFFICE					
CONCUR-	TITLE OR	MAIL	DATE	SIGNA	TURES		DATE			
RENCE REQUIRED	ORGANIZATIONAL ELEMENT	ROUTING SYMBOL	IN	CONCURRENCE	NONCONCU	RENCE	OUT			
×	VETERANS HEALTH ADMINISTRATION	10								
	VETERANS BENEFITS ADMINISTRATION	20								
	VETERANS EXPERIENCE OFFICE	30								
	NATIONAL CEMETERY ADMINISTRATION	40								
	OFFICE OF INSPECTOR GENERAL	50								
	OFFICE OF ACCOUNTABILITY & WHISTLEBLOWER PROTECTION	70								
	OFFICE OF PUBLIC AND INTERGOVERNMENTAL AFFAIRS	002								
	OFFICE OF ACQUISITION, LOGISTICS & CONSTRUCTION	003								
	OFFICE OF MANAGEMENT	004								
	OFFICE OF INFORMATION AND TECHNOLOGY	005								
	OFFICE OF HUMAN RESOURCES AND ADMINISTRATION/OPERATIONS SECURITY AND PREPAREDNESS	006/007								
	OFFICE OF ENTERPRISE INTEGRATION	800								
	OFFICE OF CONGRESSIONAL AND LEGISLATIVE AFFAIRS	009								
	BOARD OF VETERANS' APPEALS	01								
	OFFICE OF THE GENERAL COUNSEL	02								
	VETERANS SERVICE ORGANIZATION LIAISON	00C								
	OFFICE OF SMALL & DISADVANTAGED BUSINESS UTILIZATION	00SB								
	WHITE HOUSE LIAISON	WHL								
×	Advisory Committee Management Office	00AC								
NAME OF A	JTHORIZED SIGNER		SIGNATURE OF IN	I ITIATING KEY OFFICIAL OR AU	THORIZED SIGNER	DATE				
Tyson	McMurtry, M.D.					20XX				
VA FORM	4265 SU	PERSEDES V		VA FORM 4005 SUPERSEDES VA FORM 4265, FEB 2019,						

SUPERSEDES VA FORM 4265, FEB 2019, WHICH MAY BE USED.

SAMPLE MEMBERSHIP DOCUMENT

(VA Form 4265, Concurrence and Summary Sheet, Page 2)

			CONCURRENCE AND SUMMARY SHEET (Continued)	
			PURPOSE - DISCUSSION - IMPLICATIONS	
PURPOSE: To rec signatures on than letters of regret for	k you letters f	or the	intment of four new members, the reappointment of ree members who terms expired or resigned and sig inees.	two members, gnature for
October 31, 20XX: Colonel Kate John Retired); and Color recommended for	Lieutenant C son McDonald nel Melinda D reappointmen	olone d (U.S oe-Y t for	commended for new appointment for one 2-year ter el Kirk Doe (Maryland Air National Guard, Retired); S. Marine Corps, Retired); Colonel Taylor Hubbard arbrough (U.S. Army, Retired). Two current membe one 3-year term through June 30, 20XX: Command d) and Major Jacqueline Hershel (Massachusetts N	Lieutenant (U.S. Air Force, ers are Master Chief
medical and educa	itional benefits	s for	l enhance the Committee's level of expertise, as it re Veterans, and will enhance diversity, with regards to phical representation.	elates to the o branch of
AME OF CONTACT	5	SIGNATI	URE OF INITIATING ASSISTANT SECRETARY, ADMINISTRATION HEAD OR KEY ST	AFF OFFICE OFFICIAL
Gina Everly-Doe				
SYMBOL	EXTENSION		TITLE	DATE
10BQ	202-555-XXX		Medical Health Director	02/28/20XX
/A FORM 4265, OCT 2020			SEDES VA FORM 4265, FEB 2019, MAY BE USED.	PAGE 2

SAMPLE MEMBERSHIP DOCUMENT

(VA Form 0907, Strategic Communication Review/Summary and Approval Sheet)

VA U.S. Department of Veterans Affairs					SUMMARY AND APPROVAL SHEET					
NAME OF ORIGINATOR Eugene W. Skinner Jr. (VEO)					VIEWS NO. 10441632	06/29/202		08/04/2023		
					Community Oversigh	nt and Engag	jement E	3oard Membership		
		Раск	age for	O	ctober 2023 Cycle					
ROUTING	INITIALS	D/	ATE			COMMENT	S			
X EXEC SEC										
X DEPCOSVA										
X DEPCOSVA										
X COSVA										
X DEPSECVA										
X SECVA										
Boerstler (VEO) 6/26/23; Moragne (ACMO's Non-concurrence) 7/19/23; Harris (OSVA) 7/28/23										
					EXECUTIVE SUMMARY Executive Summary Instruction			e Summary Instruction		
Purpose: Obtain SECVA approval.										

Discussion: The Veterans and Community Oversight and Engagement Board was established to coordinate locally with VA to identify the goals of the community and Veteran partnership; provide advice and recommendations to SECVA to improve services and outcomes for Veterans, members of the Armed Forces and families of such Veterans and members; and provide advice and recommendations on the Draft Master Plan approved by SECVA on January 28, 2016 and on the creation and implementation of any other successor master plan.

The Board submits the recommendations of ten nominees: Brigadier General Loree Sutton, M.D., Jonathan E. Sherin, M. D., Ph.D., Beth Sandor, Michael Canfield, Dylan Tete, Patricia Nwajuaku, M.D., Nicole Branca, Dave Weiner, Samuel "Sam" Holmes and Sarah B. Hunter Ph.D., to serve as new members for two-year term through October 31, 2025. Additionally, VEO submits four current members for reappointment: James "Jim" Zenner, Shawn VanDiver, Keith Boylan and Christine Barrie to serve a term through October 31, 2025. Lastly, the following members are recommended to allow terms to expire: Lieutenant General John D. Hopper Jr., Philip Mangano, Anthony Allman, Hamilton B. Underwood, Joshua Bamberger, M.D., Jim Perley, Heidi Marston, Captain Larry Vasquez, Master Sergeant Kristine Stanley and Joseph Sapien. The Board falls under the purview of the Veterans Experience Office.

NOTE: If approved the committee membership will be reflected in the demographic data below.

DEMOGRAPHIC DATA: 20 Committee members: Male: 14 (70%); Female: 6 (30%); Caucasian: 17 (85%), African American: 2 (10%), Asian: 0 (0%), Hispanic: 1 (5%), Native American: 0 (0%), and Pacific Islander: 0 (0%). This Board represents all of Veterans which is composed of Caucasian (72%), African American (9%), Hispanic (19%), Asian (7%), Native American (1%) and Pacific Islander (.4%).

Recommendation: SECVA signs the decision document, letters and certificates.

SPECIAL DISPATCH INSTRUCTIONS

EXECSEC notifies the POC of the signed package; and return the signed package to ACMO for dissemination.

VA FORM 0907

VA Advisory Committee Reports and Recommendations Process and Sample Documents

Specific reports are required on FAC for SECVA, the House and Senate Committees on Veterans' Affairs, or the GSA Committee Management Secretariat. The reports convey Committee information, which provides advice and recommendations to SECVA on a wide variety of programs that deliver benefits and services to our Nation's Veterans. Other internal VA reports are required for management purposes on the assessment and projection of Committee activities.

Annual Comprehensive Review (ACR): As required by section 7(b) of FACA, GSA's Committee Management Secretariat must conduct an ACR of all activities and responsibilities of each Federal Advisory Committee based on each fiscal year (October 1 through September 30). All information gathered on an Advisory Committee is entered on the GSA's FACA database at https://www.facadatabase.gov/FACA/FACAPublicPage.

Throughout the year, the DFO begins preparing the individual Committee's report by entering data on Committee meetings including actual costs for the fiscal year, estimated costs for the next fiscal year, meeting dates, updated Committee member information and the activities and accomplishments of the Committee.

Upon the DFO's submission and verification of the ACR, ACMO staff performs a review of the report for completeness and accuracy. ACMO staff will provide feedback or comments, as needed. When ACMO completes its final review, the individual report will be verified as complete to GSA. Once VA has submitted all Advisory Committee reports, GSA will review the reports and may consult with ACMO to make final. Once GSA has finalized all Departments' FAC reports, they will submit a report to Congress and the information will be available to the public.

VA Annual Assessment of Committee Activities (Performance Review): An Annual Assessment of Committee Activities is submitted on each VA FAC for the current calendar year (January through December) and is due to ACMO by December 1. A template is provided in the ACMO Guide (revised September 2023).

The assessment must be signed by the program office leadership and Committee Chair after consultation with the DFO. When all required signatures are received, the assessment is sent to ACMO electronically via email. The following items are included:

- Overall summary of the Committee;
- Committee's effectiveness and contributions to achieving VA priorities;
- Usefulness of communications between the program office and the Committee;
- Description of the quality of Advisory Committee recommendations;
- Any Advisory Committee products, such as recommendations or a report;
- Actions taken to implement FAC recommendations; and
- Program office assessment of the FAC's work.

Annual Operations Plan: An Annual Operations Plan is submitted annually for each Advisory Committee's next year projected activities (January to December) to ACMO by December 1 each calendar year. A template is provided in the ACMO Guide (revised September 2023).

The Annual Operations Plan must be signed by the DFO and the FAC's Chair after consultation with the respective program officials. Once all required signatures are received, the Plan is sent to ACMO electronically via email. The following items are included:

- Specific areas of Committee interest for the upcoming year;
- Committee objectives and expected Committee activities, such as briefings and site visits:
- Approximate date(s) of any expected recommendations, reports, official communications, or other deliverables; and

Information indicating which quarter of the year for any proposed engagement with SECVA, DEPSECVA or Chief of Staff

VA FACs must provide a report or recommendatons to SECVA no later than the date identified in its statute or charter. The Committee report contains an assessment of the respective Committee's review of specific VA programs, activities and policies designed to accomplish its purpose.

Recommendations and VA Responses: During Committee meetings, Committee members' deliberation action is captured in either a Committee's report and/or recommendations to SECVA. These recommendations can result in significant improvements in service or reductions in cost to the Veterans or provide an important addition perspective or viewpoint affecting VA operations and its service requirements to Veterans. See Appendix C – SMART Recommendations – Template. Using this template, the Committee can develop more impactful recommendations which can eliminate ambiguity and redundancy.

Unvetted Reports or Recommendations: Unvetted reports or recommendations are the original reports or recommendations submitted by the Committee to the VA administration or program office supporting the VA FAC. Unvetted reports or recommendations *excludes* VA responses. Unvetted reports are required to be routed to ACMO, and ACMO will upload to the GSA FACA Database, as part of the current year ACR Report. *Committees are no longer required to send the unvetted report or recommendations to SECVA as an FYI*. The steps routing the unvetted reports are as follows:

1. After the VA administration or program office (or DFO) receives the unvetted report, they should send it directly to ACMO via email at vaadvisorycmte@va.gov or interoffice mail at ACMO (00AC); and

2. ACMO reviews and uploads the unvetted report or recommendations to the GSA FACA Database.

Vetted Report or Recommendations: Vetted reports or recommendations are the original reports or recommendations submitted by the Committee to SECVA. Vetted reports or recommendations *includes* VA responses to the Committee's recommendations.

The supporting administration or program office is responsible for disseminating the FACs reports or recommendations to the appropriate VA administration or program office via assignment in the VA Correspondence Tracking System, coordinating input from those offices, and synthesizing input into SECVA's official response within 120 days of a Committee meeting. Any administration or program office that is asked by the supporting office to respond to a FAC recommendation is responsible for providing the supporting office with timely responses to the report recommendations and, when appropriate, with action plans in the required format for implementation of the recommendation(s). ACMO is responsible for tracking all responses to Advisory Committee reports and recommendations for EXECSEC. The appropriate administration or program office responds to reports and recommendations using the following responses:

- **Concur**: VA agrees with the recommendation and will implement.
- Concur-in-principle: VA agrees with the recommendation in concept but is unable to implement.
- Non-concur: VA does not agree with the recommendation and will not implement.

All responses will include a brief explanation of the reason for the response. A concurrence will include a detailed action plan for implementation. A sample action plan is shown in Appendix A. Additionally, any response that is a non-concur or concur-in-principle will include a detailed explanation of the inability to implement.

Note: Work processes must be efficient so that time is built in for each level of review and to facilitate prompt concurrences. Deadlines are established with sufficient time to meet expectations for delivery to external parties and to allow the Committee to receive and deliberate VA responses at its next Committee meeting.

When submitting the electronic package, all documents should be tabbed and labeled using EXECSEC's *new nomenclature "naming convention* as shown in the chart below (in ascending priority order – top page to bottom page):

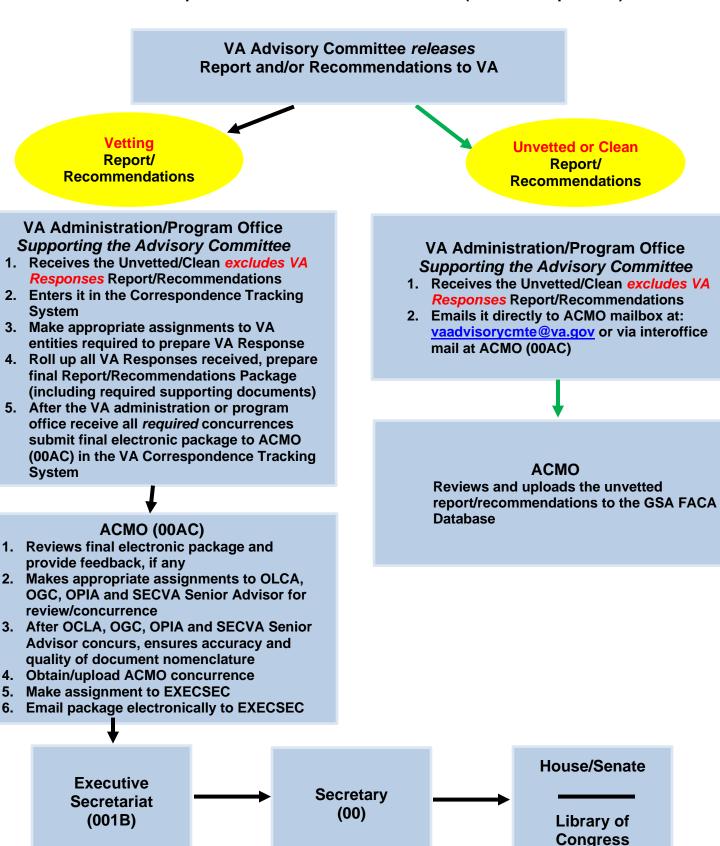
Reports and Recommendation(s) Chart:

Item Name	Nomenclature
VA Form 0907 – Strategic	0907 XXXXXXX SECVA (Enter
Communication Review/Summary and	Committee Name) Report or
Approval Sheet	Recommendations Jul 20XX
VA Form 4265 – Concurrence and	4265 XXXXXXX SECVA (Enter
Summary Sheet – Concurrence(s) (i.e.,	Committee Name) Report or
10, 20, 40, 002, Senior Advisor, 00AC)	Recommendations Jul 20XX
SECVA Memo to Chair	TAB 1A XXXXXXX SECVA Chair (Enter
	Committee Name) Report or
	Recommendations Jul 20XX
Filing Letters to House and Senate of	TAB 1B XXXXXXX SECVA MOCs (Enter
Veterans' Affairs Committees (include	Committee Name) Report or
SECVA's signature block)	Recommendations Jul 20XX
Filing Letter to Library of Congress	TAB 1C XXXXXXX ACMO LOC (Enter
(include CMO's signature block)	Committee Name) Report or
	Recommendations Jul 20XX
FINAL – Response to Report or	TAB 1D XXXXXXX Encl (TABs 1A-1C)
Recommendations (including VA	VA Responses (Enter Committee Name)
responses)	Report or Recommendations Jul 20XX
A copy of Chair's signed letter to SECVA,	TAB 2A XXXXXXX Attached Unvetted
enclosing Committee report or	Report or Recommendations (Enter
recommendations	Committee Name) Jul 20XX
Does not include VA Responses	
Signed Memorandum to COSVA (from	TAB 2B XXXXXXX 1 Incoming (add USH,
the program office head principal)	USB, USMA or Executive Director) Timeliness Delay (Enter Committee
**Timeliness memo is required if the	Name) Report or Recommendations Jul
report or recommendations are	20XX
beyond 120 days**	
A copy of the timeline outlining the delays	TAB 2B XXXXXXX 2 Encl Timeline Delay
during the concurrence process	(Enter Committee Name) Report or
	Recommendations Jul 20XX
If statutory, a copy of the Committee's	TAB 3A XXXXXXX Authority 38 USC
statute	XXX

A copy of the current / active signed	TAB 3B XXXXXXX Previous (Enter
Charter	Committee Name) Charter (VIEWS
Charton	XXXXXXX)
	^^^^^
Current or revised copy of the	TAB 3C XXXXXXX Membership Balance
Membership Balance Plan	Plan (Enter Committee Name) Jul 20XX
·	,
A copy of the Committee's most recent	TAB 3D XXXXXXX Background (Enter
• •	
Annual Operating Plan	Committee Name) Operations Plan 20XX
A copy of the Committee's most recent	TAB 3E XXXXXXX Background (Enter
Annual Assessment of Activities	Committee Name) Assessment 20XX
Allitual Assessment of Activities	Committee Name) Assessment 20/00
A CN 40'	TAD AA VVVVVVV Consumers as ACMO
ACMO's concurrence	TAB 4A XXXXXXX Concurrence ACMO
NCA's concurrence, if applicable	TAB 4B XXXXXXX Concurrence NCA
OCLA's concurrence	TAB 4C XXXXXXX Concurrence OCLA
OGC's concurrence	TAB 4D XXXXXXX Concurrence OGC
OGC 5 concurrence	TAB 4D AAAAAA Concurrence OGC
OPIA's concurrence	TAB 4E XXXXXXX Concurrence OPIA
OSVA's concurrence	TAB 4F XXXXXXX Concurrence OSVA
	(Senior Advisor)
	(222.7.3.7.)
VBA's concurrence, if applicable	TAB 4G XXXXXXX Concurrence VBA
VE/10 conduitence, il applicable	TAB 40 AVAVAVA CONCUNCTION VBA
\/IIA's same company as if small as his	TAD ALL VVVVVV Consumer of VIIIA
VHA's concurrence, if applicable	TAB 4H XXXXXXX Concurrence VHA

Reminder: Please use the most currently dated VA Form 0907 or VA Form 4265. To ensure you do, please visit the VA Forms at https://vaww.va.gov/vaforms/.

Committee Report / Recommendations Flow Chart (concurrent process)



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DEPARTMENT OF VETERANS AFFAIRS (VA)

[Enter Committee's Name]
[Enter Title as Recommendations or Responses to Recommendations]

[Enter Date of Recommendations or Responses to Recommendations]

<u>Recommendation 1</u>: The Committee recommends that VA standardize volunteer identification badges as flash badges at all VA medical centers (unless the volunteer requires the badge for computer access or access to a restricted area).

<u>VA Response</u>: Concur. There are only three types of Personal Identification Verification (PIV) credentials: PIV Badge; Non-PIV Badge; and Flash Badge. Volunteers are considered Without Compensation (WOC) Employees. WOC employees are a critical component of VA's supplemental services in the delivery of health care. Volunteers are required to undergo on-boarding processes to obtain a PIV credential in accordance with Homeland Security Presidential Directive 12, VA Directive 0710 and VA Directive 0735.

Recommendation 2: The Council notes that the Nation's academic health centers and health professional schools have been an integral and indispensable component of VA's health care system for 70 years, providing a significant fraction of VA's clinical workforce as well as ready access to expertise that would be unavailable in the absence of this innovative public-private partnership. Therefore, it is entirely logical that academic affiliates retain this role in VA's new health care system. Accordingly, the Council strongly endorses the inclusion of academic affiliates as members of VA's Core Network under the new Veterans Choice Program.

<u>VA Response</u>: Concur. VA recognizes the important role that academic health centers and health professional schools have played in VA's health care system. VA has extensively emphasized the importance of this unique partnership. Therefore, the New Veterans Choice Program (VCP) described in the Plan to Consolidate Programs of Department of Veterans Affairs to Improve Access to Care includes academic affiliates as members of the VA Core Network. The effective date to launch the VCP is December 20XX.

Note: Generally, responses are annotated as VA Response: Concur/Concur-in-Principle/Non-Concur

Actions to implement:

VA Action Plan—Name of Recommendation								
Steps to Implement Recommendation	Lead Office	Other Offices	Tasks	Due Date	Current Status	Contact Person (DFO)		
Recommendation 1: The Committee notes that the	Office of the Department of Veterans Affairs	VBA, NCA, OALC	VHA will collaborate with	On- going FY 2018	Currently meeting to outline the process	Jane M. Doe, Office of VA, (202) 555-XXXX		

EXAMPLE SMART RECOMMENDATIONS

Using the SMART Recommendations template may help improve results. The template clarifies exactly what is expected and the measures used to determine if the recommendation is successfully implemented and end-state achieved.

The template uses the acronym S.M.A.R.T. meaning:

Specific (and strategic): Linked to the Department's mission, position summary, strategic plan or Committee charter. Answers the question: Who? and What?

Measurable: Can the success toward accomplishing the recommendation be measured? Answers the question: How?

Actionable: Can the recommendation be achieved through reasonable action and investment of resources?

Realistic (results oriented): Is the recommendation within scope or can it be aligned with current mission tasks, projects or initiatives; does it focus on a defined area; and does the recommendation include an desirable result or end state.

Time framed: Does the recommendation have a clearly defined time-frame; a target or deadline?

Examples:

A poorly written SMART recommendation:

VA should improve employee communicating skills.

(The recommendation written above does not identify a specific measurement, time frame, nor identify why the improvement is needed or how it will be used.)

A better written SMART recommendation:

The Department of Veterans Affairs should work to rapidly deploy outreach multipliers/enablers like expanding the number of fully trained public affairs officers and deploying them more frequently, allotting more individual employee public engagement skills training hours to maximize one on one Veteran knowledge provider opportunities, dedicating more VA senior leader to conduct public outreach / issues interviews (TV, Radio, Print); and VA should expand the functionality of enterprise web pages to better reach and inform stakeholder audiences. VA should complete this recommendation by January 2018 and annually publish the results by March of each year between 20XX-20XX.

EXAMPLE SMART RECOMMENDATIONS – TEMPLATE

Specific – WHO? WHAT?
Measurement/Assessment – HOW?
Wooddardmong/ toddooment Trovv :
Actionable – REASONABLE?
Actionable - NEAGONABLE:
Realistic – DESIRED RESULT?
Realistic – Desired Resolt !
Timed WHEN2
Timed – WHEN?
Timed – WHEN?

SAMPLE REPORT/RECOMMENDATION DOCUMENT (SECVA Memo to Chair)

Colonel Michael Doe, M.D. U.S. Air Force (Retired) Chairman Advisory Committee on Medical Benefits 1107 East Train Station Circle Tacoma, WA 44444

Dear Dr. Doe:

Thank you for your February 23, 20XX, letter to the Department of Veterans (VA) that was included as part of the Advisory Committee on Medical Benefits recommendations. VA's responses to the Committee's recommendations are enclosed.

If additional information is needed, please contact Mr. Thorton Hillside III, the Designated Federal Officer, at 202-631-XXXX or Thorton.Hillside@va.gov.

Sincerely,

[Enter Name for Current Secretary]

Enclosure

SAMPLE REPORT/RECOMMENDATION DOCUMENT

(Letters to House and Senate)

The Honorable Mike Bost Ranking Member Committee on Veterans' Affairs U.S. House of Representatives Washington, DC 20515

Dear Representative Bost:

Enclosed is the Veterans and Community Oversight and Engagement Board's recommendations and the Department of Veterans Affairs' (VA) responses. The recommendations contribute to identifying the goals of the community and Veterans partnership; to improving services and outcomes for Veterans, members of the Armed Forces and families of such Veterans and members; and implementation of the Master Plan.

Thank you for your continuing support of our mission. A copy of the recommendations and VA's responses have been sent to leaders of the House and Senate Committees on Veterans' Affairs.

Sincerely,

[Enter Name for Current Secretary]

Enclosure

SAMPLE REPORT/RECOMMENDATION DOCUMENT

(ACMO Letter to Library of Congress)

October 31, 20XX

Mr. Miroslav Lazarevich
Federal Advisory Committee Desk
U.S. Serials and Government Documents Section
U.S./Anglo Division Library of Congress
101 Independence Avenue S.W., Stop 4276
Washington, DC 20540-4276

Dear Mr. Lazarevich:

Enclosed are eight copies for the Veterans' Family, Caregiver and Survivor Advisory Committee findings and recommendations from the January 25, 20XX meeting. The set of recommendations includes the Department of Veterans Affairs (VA) responses to issues affecting permanent housing and communication to Metro for Veterans' families, caregivers and survivors.

A copy of the report has been sent to the leaders of the House and Senate Committees on Veterans' Affairs.

Sincerely,

Jeffrey A. Moragne Advisory Committee Management Officer

Enclosures

ANNUAL OPERATIONS PLAN TEMPLATE

ADVISORY COMMITTEE MANAGEMENT OFFICE

Annual Operations Plan January 1, 20XX through December 31, 20XX

Committee Name: Insert the official Federal advisory committee name and abbreviation.
Projected Calendar Year XXXX Committee Goals: Identify no more than five specific, measurable, actionable, realistic and time-phased goals for the Federal advisory committee.
VA Strategic Goals: Identify priorities alignment to Federal advisory committee.
Committee Meetings: Identify the expected number of meetings, meeting timeframe (month), meeting location (<i>must include city</i> and no more than three potential locations).
Committee Activities: Summarize the planned Federal advisory committee activities to include reports, site visits, recruiting, cross committee collaboration, efficiencies (teleconferencing, scheduling, use of Government facilities, etc.).
Senior VA leadership Participation: Identify if the Federal advisory committee will request a visit from SECVA/DEPSECVA/COSVA in the coming year; during which meeting.
General Comments: Identify known management challenges to the Federal advisory committee accomplishing its mission (i.e., leadership, resources, processes, etc.).

Signatures:	
DFO Signature	Date
Chair Signature	Date
Program Office Signature (SES or SES Equivalent)	Date

ANNUAL ASSESSMENT OF COMMITTEE ACTIVITIES TEMPLATE

ADVISORY COMMITTEE MANAGEMENT OFFICE

Annual Assessment of Committee Activities January 1, 20XX through December 31, 20XX

Committee Name: Insert the official Federal advisory committee name and abbreviation.

Calendar Year XXXX Committee Goals: State whether the goals were <u>fully met</u>, <u>partial met or not met</u> and provide measurable results for every goal the Federal advisory committee management identified for calendar year.

VA Strategic Goals: Identify priorities alignment to Federal advisory committee.

Committee Activities: State if the executed Federal advisory committee activities <u>fully supported, partially supported or didn't support</u> the Federal advisory committee accomplishing its mission. Activities include reports, site visits, recruiting, cross committee collaboration and efficiencies (teleconferencing, scheduling, use of Government facilities, etc.). Identify any innovations, prototypes or process improvements that occurred during the year that resulted in positive or negative results. Provide highlights (brief summaries) of each Federal advisory committee meeting.

Reports and Recommendations: List by name current open reports and recommendations from the Federal advisory committee to the Secretary. For each listed, identify current status (in progress or late).

Senior VA leadership Participation: Identify Senior Executive Leadership involvement with Federal advisory committee (e.g., SECVA, DEPSECVA, COSVA, Under Secretary, and Assistant Secretary).

Program Office Assessment: State the program office assessment of the Federal advisory committee's work. [*Limit to two paragraphs*.]

General Comments:	
Signatures:	
DFO Signature	Date
Chair Signature	Date
Program Office Signature (SES or SES Equivalent)	 Date

FEDERAL REGISTER NOTICES

A Federal Register notice is the official daily publication for rules, proposed rules and notice of Federal agencies and organization, as well as executive orders and other presdential documents. The Federal Register notices are published by the Office of the Federal Resiter, National Archives and Records Administration.

Although there are several types of Federal Register notices, ACMO focuses primarily on the following Federal Register notices: Notice of Intent or Charter Renewal, Notice of Meeting (NOM) and Notice of Solicitation for Appointment. Note: The Federal Register notices follows the Federal Register guidance and not EXECSEC. For instance, all notices should be prepared in Times Roman font.

Notice of Intent or Charter Renewal: A notice of intent or charter renewal is an announcement to make the public aware of VA establishing, reestablishing or renewing its Committees' charter. The notices provide specific details, such as the name of the FAC, summary of the Committee, the establishment, reestablishment or charter renewal date, and the VA CMO's contact data. ACMO prepares and submits the notice of intent or charter renewal to the *Federal Register* electronically. **Note: This FACA action does not require tracking in the VA Correspondence Tracking System.**

If/when a notice of intent is required, ACMO will automatically draft and submit the notice to the Federal Register for publication.

Notice of Meeting: A NOM is an announcement to make the public aware of an upcoming Federal Advisory Committee meeting. The NOM is required to provide specific details, such as FAC name, time, date, place and purpose of the meeting. Also included is the summary of the agenda and/or topics to be discussed, date and time for public comment period, and a statement of whether the meeting is open to the public or closed; and if closed, the reasons why, citing the specific exemptions (see ACMO Guide revised September 2023) and the contact information of the Committee's DFO or other official to obtain additional information about the meeting.

The FACA regulation (41 CFR § 102-3.105(a) requires that a NOM is published in the Federal Register at least 15 calendar days prior to a FAC meeting. However, VA's OGC recommends VA FAC staff prepare Committee meeting notices at least 30 days (or more) in advance to ensure that the notice requirement can be met. ACMO should receive the approved NOM (through program office concurrence) at least 30 days prior to the Committee meeting via the VA Correspondence Tracking System. After ACMO electronically submits the NOM to the Federal Register, it may take the Federal Register up to 4 days to publish or due to extenuating circumstances sometimes longer.

Under exceptional circumstances, less than a 15-day notice may be given. However, failure to sufficiently plan far in advance, does not constitute an exceptional circumstance.

Open Meeting Requirements: FAC meetings are required to be open and accessible to the public, except in limited, specified circumstances. If your FAC is open to the public, the administration or program office makes an assignment in the VA Correspondence Tracking System through normal concurrence signature level. The editable NOM is uploaded to the VA Correspondence Tracking System in a Word format. An assignment to OGC (024) is *not required*.

<u>Closed Meeting Requirements</u>: FACA regulations recognize that at times it is necessary to close (or partially close) a meeting to public participation. A FAC may be closed in accordance with the exemptions for closure contained in the Government Sunshine Act 5 USC 552b(c). Common exemptions cited to legally close Federal Advisory Committee meetings include:

- Discussions of classified information:
- Reviews of proprietary data submitted in support of Federal grant applications;
 and
- Deliberations involving considerations of personal privacy.

<u>Partially Closed Meeting</u>: For example, if the FAC meeting is scheduled to tour a VA Medical Center, the Advisory Committee meeting is closed to the public during this time to protect patient privacy.

If the FAC meeting is closed or partially closed, the action office must obtain all concurrences (within their program office) prior to forwarding the closed or partially closed NOM package to ACMO. When all required signatures are captured, the action office makes an electronic assignment to ACMO in the VA Correspondence Tracking System. ACMO conducts its initial review of the content, ensures all concurrences are received, and determines if all required documents (such as the NOM, draft agenda, and VA Form 4265) are included in the package. ACMO edits or provides feedback to the program office, if necessary. If no changes are required, ACMO prepares and signs the Agency Determination memorandum from the VA CMO to OGC (024) and captures its concurrence on the VA Form 4265. After uploading the signed documents in the VA Correspondence Tracking System, ACMO makes an electronic assignment to OGC.

Once OGC concurs, ACMO submits the final NOM to the *Federal Register* electronically. Once the *Federal Register* publishes the NOM, ACMO provides a courtesy copy to the respective Committee's DFO.

Notice of Solicitation for Appointment: A notice of solicitation for appointment (solicitation) is an announcement to make the public aware of an upcoming or vacancy on a specific VA FAC meeting. The solicitation provides specific details, such as the name of the FAC, summary of the Committee, due date to submit resume, DFO contact data, supplementary information and the nomination requirements.

Note: This FACA action does not require tracking in the VA Correspondence Tracking System.

To submit a notice of solicitation for appointment, the DFO or action office prepares the solicitation. You are not required to upload the solicitation to the VA Correspondence Tracking System. After the solicitation is finalized, email the document directly to the Committee's assigned ACMO Program Specialist for action. ACMO reviews and submits the final solicitation to the *Federal Register* electronically. Once the *Federal Register* publishes the solicitation, ACMO provides a courtesy copy to the respective Committee's DFO.

SAMPLE - AGENCY DETERMINATION MEMO FOR VA FEDERAL ADVISORY COMMITTEES

Agency Determination for VA Federal Advisory Committees

Date: January 31, 20xx

To: Information and Administrative Law Group (024)

Office of General Council

From: Jeffrey A. Moragne

ACMO Director (00AC)

VIEWS #: XXXXXXX, RR&D 20XX June Notice of Meeting

I reviewed VIEWS XXXXXXX, Rehabilitation Research and Development (RR&D) Service Scientific Merit Review Board 20XX June Notice of Meeting and determined that the meeting is appropriately closed.

Given the Delegation of Authority for Agency Determination Closed Meeting (VIEWS 195868), I find the disclosure of research information could significantly obstruct implementation of proposed agency action regarding the research proposals. This is cited by subsection 10(d) of P.L. 92-463, as amended by P.L. 94-409, closing the Federal advisory committee meeting is in accordance with 5 U.S.C. § 552b(c)(6).

Jeffrey A. Moragne	Date	
Director, Advisory Committee		
Management Office		

Font: Times New Roman 12

SAMPLE - FEDERAL REGISTER NOTICE OPEN TO THE PUBLIC (ONE SINGLE MEETING DATE AND TIME)

VA Title Committee Name, Notice of Meeting

FACA citation

Meeting Logistics: Date(s), Facility Name, Facility Address, City, State, Zip

MUST Add in Committee's Purpose from Charter

Add descriptive details or summarized agenda topic as it pertains to the meeting. Add DFO or designee contact information

to address

questions.

Add whether or not there will be a public comment period. Add details of the public comment period (i.e. who, what, where, why, how long).

DEPARTMENT OF VETERANS

Veterans' Advisory Committee on Rehabilitation, Notice of Meeting

The Department of Veterans Affairs (VA) gives notice under the Federal Advisory Committee Act (5 U.S.C. § Ch. 10), that a meeting of the Veterans' Advisory Committee on Rehabilitation (hereinafter the Committee) will be held on Tuesday, March 26, 20XX, at the VA Central Office, 810 Vermont Avenue NW, Sonny Montgomery Conference Room 230, Washington, DC 20420. The meeting will begin at 8:30 a.m. Eastern Standard Time (EST) and adjourn at 4:30 p.m. EST. The meeting is open to the public.

The purpose of the Committee is to provide advice to the Secretary of Veterans Affairs on the rehabilitation needs of Veterans with disabilities and on the administration of VA rehabilitation programs.

On March 26, 2019, the Committee will receive updated briefings on various VA programs designed to enhance the rehabilitative potential of disabled Veterans. In addition, the Committee will discuss and explore potential recommendations to be included in the next annual report.

Although no time will be allocated for receiving oral presentations from the public, members of the public may submit written statements for review by the Committee to Latrese Arnold, Designated Federal Officer, Veterans Benefits Administration (28), 810 Vermont Avenue, NW, Washington, DC 20420, or via email at Latrese. Arnold@va.gov. In the communication, writers must identify themselves and state the organization, association, persons or persons they represent. Because the meeting is being held in a government building, a photo I.D. must be presented as part of the clearance process. Due to an increase in security protocols and to prevent delays in clearance processing, allow an additional 30 minutes before the meeting begins. Any member of the public who wishes to attend the meeting should RSVP to Latrese Arnold at 202-461-9773 no later than close of business, March 18, 20XX.

Date:

LaTonya L. Small, Ed.D.
Federal Advisory Committee Management Officer

Font: Times New Roman 12

SAMPLE - FEDERAL REGISTER NOTICE OPEN TO THE PUBLIC (MULTIPLE MEETING DATES AND TIMES)

VA Title Committee Name, Notice of Meeting

Add in the FACA citation

Meeting Logistics: Date(s), Facility Name, Facility Address, City, State, Zip Time(s)

Meetings with multiple dates and different ending times should get added to a table for clarity.

Add

Committee's

Purpose from

Charter

Add descriptive details or summarized agenda topic as it pertains to the meeting. **DEPARTMENT OF VETERANS Voluntary Service National Advisory Committee, Notice of Meeting**

The Department of Veterans Affairs (VA) gives notice under the Federal Advisory Committee Act (5 U.S.C. § Ch. 10), that the annual meeting of the Department of Veterans Affairs Voluntary Service National Advisory Committee (hereinafter the Committee) will be held Monday, April 1 – Wednesday, April 3, 20XX at the Double Tree Hilton Colonade Convention Center, 5555 Colonade Boulevard, Houston, TX. The meeting sessions will begin and end as shown in the following table:

Date:	Time:
April 1, 20XX	9:00 a.m. to 11:30 a.m. Central Standard Time (CST)
April 2, 20XX	8:30 a.m. to 4:30 p.m. CST
April 3, 20XX	8:30 a.m. to 3:30 p.m. CST

The meeting sessions are open to the public.

The Committee, comprised of 51 national voluntary organizations, advises the Secretary of Veterans Affairs, through the Office of the Under Secretary for Health, on the coordination and promotion of volunteer activities and strategic partnerships within VA facilities, in the community and on matters related to volunteerism and charitable giving. The purpose of these meetings is to provide for Committee review of volunteer policies and procedures; to accommodate full and open communications between organization representatives and the Voluntary Service Office and field staff; to provide educational opportunities geared towards improving volunteer programs with special emphasis on methods to recruit, retain, place, motivate and recognize volunteers; and to provide Committee recommendations.

On April 1, 20XX, there is a National Executive Committee Meeting, Health and Information Fair, and VAVS Representative and Deputy Representative training session. On April 2, 20XX, the agenda includes welcoming remarks from local officials and remarks by VA officials on new and ongoing VA initiatives and priorities. Educational workshops will be held in the afternoon and will focus on general post funds and gifts, telehealth, award writing and leadership training. On April 3, 20XX, the educational workshops will be repeated in the morning. The afternoon session will include subcommittee reports, the Voluntary Service Report, NAC Chair Report and remarks by VA officials on new and ongoing VA initiatives and priorities.

Add whether or not there will be a public comment period. Add details of the public comment period (i.e. who, what, where, why, how long)

No time will be allocated at this meeting for receiving oral presentations from the public. However, the public may submit written statements for the Committee's review to Mr. Prince Taylor, Designated Federal Officer, Voluntary Service Office (10B2A), Department of Veterans Affairs, 810 Vermont Avenue NW, Washington, DC, 20420, or by email at Prince. Taylor@va.gov. Any member of the public wishing to attend the meeting or seeking additional information should contact Mr. Taylor at 202-461-7300.

Dated: March 8, 2019

Add DFO or designee contact information to address questions.

Jelessa M. Burney Federal Advisory Committee Management Officer

Font: Times New Roman 12

SAMPLE - FEDERAL REGISTER NOTICE:

PARTIALLY CLOSURE (MULTIPLE MEETING DATES/ TIMES/ LOCATIONS)

VA Title Committee Name, Notice of Meeting

DEPARTMENT OF VETERANS

Advisory Committee on Women Veterans, Notice of Meeting

Add in the FACA citation

The Department of Veterans Affairs (VA) gives notice under the Federal Advisory Committee Act (5 U.S.C. § Ch. 10), that the Advisory Committee on Women Veterans will conduct hybrid meeting (in-person and virtual) on March 27 – March 29, 20XX at various times and multiple locations in Washington, DC. The meeting sessions will begin and end as follows:

Public participation will commence as follows:

Meeting Logistics: Date(s), Facility Name, Facility Address, City, State, Zip Time(s)

Date:	Time:	Location:	Open Session:
March 27, 20XX	8:30 a.m. – 4:00 p.m. Eastern Standard Time (EST)	810 Vermont Avenue NW, Sonny Montgomery Room 230, Washington, DC 20420 / Webex Link and Call-in Information Below	Yes
March 28, 20XX	8:30 a.m 12:00 p.m. EST	810 Vermont Avenue NW, Sonny Montgomery Room 230, Washington, DC 20420 / Webex Link and Call-in Information Below	Yes
March 28, 20XX	1:00 p.m. – 4:00 p.m. EST	Washington VA Medical Center, 50 Irving Street, NW, Washington, DC 20420	No

Do ADD the 5 U.S.C. citation for partially closing the meeting.

Sessions are open to the public, except when the Committee is conducting a tour of VA facilities. Tours of VA facilities are closed, to protect Veterans' privacy and personal information, by 5 U.S.C. 552b(c)(6).

Add Committee's Purpose from Charter The purpose of the Committee is to advise the Secretary of Veterans Affairs regarding the needs of women Veterans with respect to health care, rehabilitation, compensation, outreach and other programs and activities administered by VA designed to meet such needs. The Committee makes recommendations to the Secretary of Veterans Affairs regarding such programs and activities.

ACMO Procedures Manual - Page 73 of 81

Add descriptive details or summarized agenda topic as it pertains to the meeting.

Add whether or not there will be a public comment period. Add details of the public comment period (i.e. who, what, where, why, how long)

Add DFO or designee contact information to address questions. On March 27, the Committee will convene an open session from 8:30 a.m. to 4:00 p.m. EST. The agenda will include overview discussion and briefings from senior leadership with Veterans Affairs Central Office, Veterans Benefits Administration and Veterans Health Administration and National Cemetery Administration officials

In the morning of March 28, the Committee will convene an open session from 8:30 a.m. to 12:00 p.m. EST. The agenda will include overview briefings VA Health Care Center leadership on the facilities, programs, demographics, women Veterans programs and other services available. In the afternoon, the Committee will reconvene a closed session from 1:00 p.m. to 4:00 p.m. EST, as it tours the Washington VA Medical Center located at 50 Irving Street, NW, Washington, DC 20420. Tours of VA facilities are closed to protect Veterans' privacy and personal information, in accordance with 5 U.S.C Sec. 552b(c)(6).

Any member of the public and media planning to attend or seeking additional information should notify Shannon L. Middleton at 202-461-6193, or 00W@mail.va.gov.

Any member of the public who wishes to participate in the virtual meeting may use the following Cisco Webex Meeting Links:

Join On Your Computer or Mobile App:

Day 1:

https://veteransaffairs.webex.com/veteransaffairs/j.php?MTID=mbf66ee71738417c8

Webinar Number: 2890 144 1234

Dial 28901441234@veteransaffairs.webex.com

You can also dial 207.182.190.20 and enter your webinar number.

Join by phone

14043971596 USA Toll Number Access code: 2890 144 1234

Dated: March 8, 2019

Jelessa M. Burney Federal Advisory Committee Management Officer

APPENDIX A VA FEDERAL ADVISORY COMMITTEE MEMBERSHIP BALANCE PLAN MEMORANDUM

Department of Veterans Affairs

Memorandum

Date: Month D, YYYY

From: Chief of Staff (00A)

subj: Department of Veterans Affairs (VA) Advisory Committee Membership Balance Plan

To: Under Secretaries, Assistant Secretaries, and Other Key Officials

- 1. The purpose of this memorandum is to standardized policies regarding the membership balance requirements for the Department of Veterans Affairs (VA) advisory committees established under the Federal Advisory Committee Act (FACA) and for developing a membership balance plan for each VA advisory committee's future membership appointments. The policy and process changes described herein do not apply to the following VA Advisory Committees which engage in scientific peer review of VA research:
 - a. Clinical Science Research and Development Service Cooperative Studies Scientific Evaluation Committee:
 - b. Health Services Research and Development Service Scientific Merit Review Board;
 - Joint Biomedical Laboratory Research and Development and Clinical Science Research and Development Services Scientific Merit Review Board;
 - d. Rehabilitation Research and Development Service Scientific Merit Review Board; and
 - e. Genomic Medicine Program Advisory Committee.

The policy also does not apply to the VA Voluntary Service National Advisory Committee, which is composed entirely of representative members appointed by VSOs.

2. VA currently has 27 advisory committees that are governed by FACA. Fifteen have been established by statute and eight have been established by the Secretary pursuant to the discretionary authority provided by the FACA. The primary purpose of committees is to provide advice and guidance to the Secretary on a wide variety of programs that deliver benefits and services to our Nation's Veterans.

One of VA's principal objectives in managing its advisory committees is to ensure that committee members appropriately reflect the diversity of American society and the Veteran population. In the selection of members for discretionary committees, VA is required to consider a cross-section of those directly affected, interested and

Page 2.

Subj: Department of Veterans Affairs (VA) Advisory Committee Membership Balance

qualified, as appropriate to the nature of the advisory committee. Committees requiring technical expertise must include persons with demonstrated professional or personal qualifications and experience relevant to the functions and tasks to be performed.

- 3. Committee membership requirements are as such:
 - a. Committee size is limited to 12 members unless otherwise specified or required by the committee's authorizing statute. Membership above 12 for any existing or future advisory committee will require specific justification by the Designated Federal Officer (DFO), in consultation with the Committee Management Officer (CMO) and the affected VA program office. Any future committee chartered will be limited to 12 members. Ex officio members will not be counted when considering the 12 members limit.
 - b. The membership of existing advisory committees will be reduced, by attrition, to not more than 12 members, unless the committee's authorizing legislation mandates a larger membership or unless an exception is approved by the Chief of Staff after review of written justification.
 - c. A committee member may serve no longer than two terms on a committee unless the committee's authorizing legislation states otherwise or unless the DFO of the committee, in consultation with the CMO, provides specific justification in a membership approval package for additional terms of service. All other committee members whose service exceeds two terms will complete their service at the end of the current term.
 - d. The Secretary of Veterans Affairs will appoint committee members and designate them as Special Government Employees unless representative members are required by the committee's authorizing statute or other compelling justification is provided to the Secretary of Veterans Affairs.
 - e. Each committee shall represent, to the extent possible, members with diverse professional and personal qualifications, such as experience in military service, military deployments, working with Veterans, committee subject matter expertise and working in large and complex organizations.
 - f. Each committee shall represent, to the extent possible, Veterans of diverse eras and branches of military service.
 - g. Each committee shall represent, to the extent possible, diversity in race/ethnicity, gender, religion, disability and geographical background.

Page 3.

Subj: Department of Veterans Affairs (VA) Advisory Committee Membership Balance Plan

- 4. In developing the Membership Balance Plan:
 - a. DFOs will draft a membership balance plan for each committee consistent with the general membership requirements given herein.
 - b. The purpose of the balance plan is to explain how the composition of the membership will benefit the overall goals of the committee and the Department.
 - Each membership balance plan will be limited to no more than two pages and, in accordance with draft General Services Administration guidelines, will include consideration of
 - the committee's name;
 - ii. the authority;
 - the mission and function;
 - iv. technical experts needed and the process used to achieve diversity, equity and inclusion for committee balance;
 - other balance factors that may attribute to the geographic, ethnic, social, economic, or scientific impact of the committee's recommendations:
 - candidates process used to identify the types of specific perspectives required, such as those of consumers, technical experts, the public at large, academia, business, or other sectors;
 - vii. subcommittee balance; and
 - viii. other supporting information supporting FAC.
- 5. A template to serve as an illustrative model is attached.
- Point of contact for this action is Jeffrey A. Moragne, VA CMO at 202-266-4660 or Jeffrey.Moragne@va.gov.

Tanya J. Bradsher Chief of Staff

Attachment

APPENDIX B SAMPLE ADVISORY COMMITTEE MINUTES

DEPARTMENT OF VETERANS AFFAIRS

[ADD COMMITTEE NAME]

January 19 – January 20, XXXX Tampa, Florida 8:30AM – 4:30PM

MINUTES

Attendees:

Committee Members Present:

James E. Doe, Chair
Jacqueline M. Emery, Ph.D., RN
Lindsey A. Feltus, M.D.
Michael Y. Gardner,
Colonel Patricia Kelley Mathers
Katherine P. Oliver
Terrence U. Ramsey
Emilio R. Sanchez

Committee Members Absent:

Major Eustis James Brown Lieutenant Colonel Mary J. Schlitz

Ex-Officio Members Present:

Lucien David Washington, Department of Veterans Affairs Michael B. Smith, Department of Labor Karen L. Snead, Department of Transportation

Department of Veterans Affairs Staff Present:

Debra K. Johnson, Designated Federal Officer
Jarrod I. Kennedy, Alternate Designated Federal Officer
David J. Shulkin, Secretary of Veterans Affairs
Michael Feil, MyVA Task Force
Jeffrey "Boomer" Moragne, Director, Advisory Committee Management Office
Carol Borden, Ethics Staff Attorney, Office of General Counsel
Eric L. Doe, Director Memorial Program Service
Kayla Doe, Director, Center for Women Veterans
Anthony Doe, Senior Advisor to the Director, VHA Homelessness

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Public Attendees:

Daisy Duck Donald Duck Mickey Mouse Minnie Mouse

Monday, January 19, XXXX

Opening Remarks:

Chairman Doe called the Committee to order at 8:31 a.m. He asked Committee members, VA staff, and public observers to introduce themselves.

(Chairman gives additional remarks, goes over the agenda, etc.)

Presentations:

Hear reports from Subject Matter Experts, Special Consultants, etc.

The Committee recessed from 11:48 a.m. to 12:59 p.m. for lunch.

Afternoon Session:

Chairman Doe showed the Committee a video detailing the heroism of Hershel W. "Woody" Williams, a Medal of Honor recipient.

Presentations:

Hear reports from Subject Matter Experts, Special Consultants, etc.

The Committee recessed for the day at 3:59 p.m.

Tuesday, January 20, XXXX

Opening Remarks:

Chairman Doe called the Committee to order at 8:30 a.m. He asked Committee members, VA staff, and public observers to introduce themselves.

(Chairman gives additional remarks, goes over the agenda, etc.)

Presentations:

Hear reports from Subject Matter Experts, Special Consultants, etc.

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The Committee recessed from 11:58 a.m. to 12:58 p.m. for lunch.

Afternoon Session:

Chairman Doe showed the Committee a video detailing the heroism of Hershel W. "Woody" Williams, a Medal of Honor recipient.

Presentations:

Hear reports from Subject Matter Experts, Special Consultants, etc.

Public Comment Period:

Hear comments from the public.

The Committee recessed for the day at 4:23 p.m.

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